SANTA BARBARA CITY COLLEGE
COLLEGE PLANNING COUNCIL
November 21, 1989

## CERTIFICATED PERSONNEL REQUESTS 1990-91

## I. RECOMMENDED EXEMPTIONS

Department
Associate Degree Nursing Biology
English Composition \& Literature French
Graphic Communications
Mathematics
Philosophy
Theatre Arts

## Replacing

Nan Metz
James Campbell
Hazel Stewart
Norma Thompson
Jack Brashears
Byron Culbertson
Peter Angeles
Tod Fortner

## II. RECOMMENDED RANKINGS

1. English Composition \& Literature (\#1)
2. English as a Second Language
3. Mathematics
4. Art (Sculpture/Drawing) (\#1)
5. Accounting
6. Drafting/CADD
7. Business Office Education
8. Early Childhood Education -
9. Theatre Arts
10. Communication
11. Associate Degree Nursing
12. Spanish
13. Mathematics (\#2)
14. English Composition \& Literature (\#2)
15. History
16. Drafting/CADD (\#2)
17. Psychology
18. Philosophy
19. Earth Sciences
20. Electronics/Computer Technology
21. $\overline{\text { F }}$ IRE
22. Biology
23. English (\#3)
24. Computer Science
25. English (\#4)
26. Art (\#2)
27. Political Science
28. Ethnic Studies
29. Art (\#3)
30. Journalism
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I. RECOMMENDED EXEMPTIONS
Department
Associate Degree Nursing
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II. RECOMMENDED RANKINGS
31. English Composition \& Literature ..... (\#1)
32. English as a Second Language
33. Mathematics
34. Art (Sculpture/Drawing) ..... (\#1)
35. Accounting
36. Drafting/CADD
37. Business Office Education
38. Early Childhood Education
39. Theatre Arts
40. Communication
41. Associate Degree Nursing
42. Spanish
43. Mathematics (\#2)
44. English Composition \& Literature ..... (\#2)
45. History
46. Drafting/CADD (\#2)
47. Psychology
48. Philosophy
49. Earth Sciences
50. Electronics/Computer Technology
51. FIRE
52. Biology
53. English ..... (\#3)
54. Computer Science
55. English ..... (\#4)
56. Art (\#2)
57. Political Science
58. Ethnic Studies
59. Art (\#3)
60. Journal ism

To: John Romo Vice-Rresident of Academic Affairs
From: Evanne Jardine, English Department Chair
Re: Certificated Starf Requests for 1990-1991

The English Department is dismayed by the decision of the Division Chair Council to recommend only one new position in Composition and Literature. We are concerned about our ability to maintain the quality of our program with our present staffing limitations. It appears that the college's limited resources are being used not to maintain the integrity of rapidly growing core programs such as English and Math, but rather are being spread amongst the largest number of departments possible. We intend to make our case for a second new position to Dr. MacDougall and to the Board, because we feel that the present priorities are designed to weaken, not strengthen the college.

The quality and integrity of the English program at SBCC is in jeopardy. $65 \%$ of the English Department's program is English 1 and 10. 12 full-time and 24 part-time instructors teach these classes. Three of those full-time instructors are assigned at least half-time to the Essential Skills Department. We cannot continue to meet the growth in enrollments with temporary and hourly instructors, whose turnover rate is almost $100 \%$ every three years.

Our choices are:

1. Stop the growth. Reduce the sections taught over the next three years to achieve the staffing goal of $75 \%$ WSCH taught by full-time permanent instructors.
2. Add permanent staff over the next three years to solve the crisis.

We prefer the second option. Any plan to cut sections to reach the state guidelines will limit student access to English courses and to all other college courses that require English 1 eligibility, and will undermine the goals of the matriculation program. We already turn away hundreds of students because we cannot offer more sections. But we must monitor the quality of the composition program if we are to assure the transferrability of our courses.
cc: Elaine Cohen Guy Smith

To. John Fomo
From: Evanne Jardine, English Department Chair
Re: Certificated Staff Request

## PROPOSAL

Continued growth in demand for English classes must be met with new full-time staff.

Plan: 1990-1991 two new full-time positions 1991-1992 two new full-time positions 1992-1993 two new full-time positions until 1725 mandate is reached

If SBCC is committed to continued overuse of hourly staff, it must supply: adequate management time out of class pay for hourly instructors to attend in-service seminars, department meetings, etc.

If the college cannot commit resources to staff the English department to achieve 75\% contract WSCB by 1993, the department must move to attain that goal by reducing course offerings, following the schedule below, until the ratio is met.

| Year | \%WSCH H: \#sections:Total WSCH | WSCH at $5 \%$ <br> growth |  |  |
| :--- | :---: | :---: | :---: | :---: |
| F 1989 | 48 | 100 | 12,585 | 12,585 |
| F 1990 | 40 | 94 | 11,643 | 13,214 |
| F 1991 | 32 | 85 | 10,767 | 13,878 |
| F 1992 | 25 | 79 | 10,025 | 14,572 |

Obviously, any plan to cut sections to reach the state guidelines will limit student access to English courses and to all other college courses that require English 1 eligibility. We already turn away hundreds of students because we cannot offer more sections. But we must monitor the quality of the composition program if we are to assure the transferability of our courses.

1. The English Composition and Literature program is a core part of the college's curriculum, and it is in jeopardy

As a result of assessment and matriculation requirements, students must enroll in in English 10 or 1 to be eligible for many college courses.

Composition is required for AA degrees, for transfer, and for many certificate programs.

Composition courses all close early in the registration process, necessitating the addition of sections and staff.

65\% of the English Department's program is English 1 and 10. 12 full-time and 24 part-time instructors teach these classes. Three of those full-time instructors are assigned half time to the Essential Skills Department.

Five year enrollment statistics for English Department

| Year | Enrollment | WSCH | Year | Enrollment | WSCH |
| :--- | :---: | :---: | :---: | :---: | ---: |
| F 1984 | 1,848 |  | S 1985 | 1,868 |  |
| F 1985 | 2,061 |  | S 1986 | 1,990 |  |
| F 1986 | 2,889 |  | S 1987 | 2,973 | 8,595 |
| F1987 | 3,581 | 10,661 | S 1988 | 3,470 | 10,041 |
| F 1988 | 3,828 | 11,687 | S 1989 | 3,570 | 10,659 |
| F1989 | 4,047 | 12,585 |  |  |  |

2. The integrity of the English composition program is treatened by continued reliance on hourly staff to accommodate growth.

All composition courses are reading and writing courses. To maintain consistency in the program, we need, every semester, to train the new cadre of hourly and temporary contract instructors. This burden on the full-time faculty is immense and frustrating.

The result of years of hourly turnover is a composition program teetering on collapse. English 2 instructors complain that there is no consistency in the level of preparation of students coming from English 1. The differences in course content and skill requirements between English 10, 1 and 2 are becoming blurred.

We cannot continue to provide a sequential composition program with the disproportionate number of hourly staff currently employed.

This semester we have 9 new instructors in the composition program whom we are trying to integrate through conferences, in-service workshops, and a buddy system. Seven of these people are temporary or hourly, which means that all our efforts to bring them into the program and keep the program viable have to be repeated again next year.

Each time we reach any consensus regarding composition course requirements a new wave of temporary hires arrives on the job. They are often hired at the last minute and assigned to classes formed at the eleventh hour and
scheduled at times guaranteed to increase attrition and reduce productivity.
3. Hiring decisions should be based on demonstrable college needs identified in the planning process. These needs cannot be met by placating weak departments whileignoring the staffing crises in programs such as English and math. We have proposed a phased hiring program to bring the department into conformity with $A B 1725$ guidelines. That program would have us hire 4 new full-time permanent faculty for the 1990-1991 academic year, and 2 more the following year.
We recognize that the college has limited new resources to allocate to new positions, but we cannot accept an increase of only one full-time position when $48 \%$ of our WSCH is currently taught by hourly and temporary staff. The faculty should be given the college's plan for meeting the staffing goals mandated in AB 1725
If the 12 new certificated positions presently approved by by DCC are deemed essential to the continued effectiveness of SBCC's programs, then the college needs to reallocate more resources to new positions in highly impacted areas such as English and Math.
If the college is committed to the continued use of part-time instructors in excess of $25 \%$ of contact hours, then it must provide increased administrative and supervisory time to assure the quality of programs, and it must pay part-time instructors to attend in-service and department meetings and other staff development and curriculum related activities.
4. We cannot plan in any meaningful way.

Figures used by the administration to determine priority for staffing requests are inaccurate and/or misleading. Currently the English Composition and Literature Department has 16.2 FTE full-time permanant contract instructors, 2.4 FTE temporary contract, and 24 hourly instructors. $48 \%$ of WSCH is taught by temporary staff. Enrollments have increased from fall to fall, and from spring to spring every year for which we have statistics (100\% growth in five years).
Scheduling, hiring, evaluation and maintaining program integrity are nightmares.

To: John Romo
From: Evanne Jardine, English Department Chair
Re: Certificated Personnel Requests
After careful review of enrollment and staffing patterns, and in conformity with new state guidelines, the English Department is requesting six (6) full-time permanent certiflcated positons.

ANALYSIS

1. The number of spring semester enrollees In English Department classes has grown an average of $18 \%$ per year over the past four years. The numbers are shown below.

|  |  | Enrollment | WSCH |
| :--- | :--- | :---: | ---: |
| S | 1985 | 1,868 |  |
| S | 1986 | 1,990 |  |
| S 1987 | 2,973 | 8,595 |  |
| S | 1988 | 3,470 | 10,041 |
| S | 1989 | 3,570 | 10,659 |

The growth has largely been accomodated by increases in temporary contracts and hourly staff.
2. SB 1725 mandates that no more than $25 \%$ of WSCH be taught by hourly staff. Using Spring 1989 WSCH we have the following allocations.

PROJECTED NEED FOR INCREASE IN FULL TIME CERTIFICATED STAFF
WSCH
HEADCOUNT

|  | \% | ALLOWED | PRESENT | \% CHANGE | CURRENT | NEEDED | CHANGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CONTRACT | 75 | 7,994 | 7,261 | +10.1 | 20 | 22 | +2 |
| HOURLY | 25 | 2,665 | 3,398 | -21.6 | 22 | 17 | -5 |
| TOTAL | 0 | 10,659 | 10,659 |  |  |  |  |

The numbers used here do not include any growth factor. The English department's average annual growth over the last four years has been $21.7 \%$

We have chosen spring numbers for two reasons.

1. Three years of WSCH statlstlcs are avallable. We are unable to secure WSCH statlstics for fall 89, though number of enrollments has increased from 3828 In Fall 88 to 4359 as of 19 September 1989.
2. The number of students is smaller in the spring and since we are requesting an increase in permanent certificated staff we are willing to base that request on spring enrollment figures.

Based on these numbers, the English Department must add two (2) full-time permanent positions, and reduce the hourly positions by 5 to meet the state mandated allocation. Note that if growth continues, more full-time staff will be required. Since this growth is hard to forecast, it will have to be met $3 / 4$ wlth temporary contracts and $1 / 4$ with hourly staff, otherwise we will disturb the mandated ratio.

The department WSCH has grown 24\% since Spring 1987. This increase has been handled by increasing the number of hourly instructors and temporary contract instructors. The ratio of permanent contract/hourly has fallen. For the last three years the department has had an average of 2 temporary contracts per year; those temporary contracts are listed within the contract percentage. If we include the WSCH of temporary contract instructors in the hourly figures we find that $46 \%$ of department WSCH was taught by hourly instructors in Spring 1989. Temporary contracts present a special. problem in that we select our very best part-time instructors as temporary contract recipients, but then are unable to continue them in that status for a second year. People who are on temporary (i.e., non-renewable) contact cannot provide the department with continuity in its representation on college committees and on its internal committees. All aspects of the professional commitment of faculty suffer. We therefore request two full-time permanent positions to replace those temporary contracts.
3. We propose the following hiring plan:
a. For 1990-91: The English Department requests four new full-time certificated positions to be filled for the 1990-1991 academic year and two replacement positions, one for Hazel Stewart who retired in the summer of 1989, and a second for Helena Hale who will retire at the end of January, 1991. The new positions are required to accommodate growth in the department and to bring us into conformlty wlth state mandated guidelines, assuming no growth. If we are unable to interview a sufficient number of qualified candidates we propose to fill the positions by temporary contract and readvertise the next year.
b. For 1991-92: Sufficient new permanent full-time positions to meet the state guidelines and to accommodate to growth not accounted for in the 1990-91 request.

## BACKGROUND INFORMATION PERTINENT TO THIS REQUEST

1 The number and percent of total department TLUs and WSCH taught by hourly instructors. From spring of 1987 to spring of 1989:
The number of WSCH has increased from 8,594.47 to $10,658.83$, an increase of $24 \%$.
English department enrollments have increased from 2973, or $9.2 \%$ of total college enrollment, to 3570 , or $10.2 \%$ of college enrollment, an increase of 20\%. (Since 1984 the increase has been 79.9\%)

The number of hourly lnstructors has increased from 13 to 22, a $62.9 \%$ increase; the number of contract instructors has increased from 16 to 20 , a $25 \%$ increase. The percentage of WSCH taught by hourly instructors has increased from 22.15\% to 31.88\%, an increase of $43.9 \%$. The percentage of department FTE hourly has increasedfrom $26.5 \%$ to $37.4 \%$, an increase of $41.1 \%$. The department's percentage of total college WSCH has increased from $7.49 \%$ to $8.48 \%$, an increase of $13.2 \%$. Note: The contract WSCH flgures include courses taught by people on temporary contracts: one $1 n$ 1986-1987, twoln 1987-1988, and three in 1988-1989.
2. Evldence provided by the department that not filling the position would threaten the viability and inteqrity of the academic program.
Though the English Department has struggled to maintain excellence in its programs with the large number of hourly personnel, coordination of three levels of composition (English 10, 1 and 2) and articulation with Essential Skills and ESL grows more and more difficult, threatening student success. Temporary contracts are approprlate to accommodate unexpected growth, but as noted above, do not contrlbute the kind of continuity needed $1 n$ the program.
3. Department WSCH/FTE as compared to like disciplines at other colleges.
According to the President's Load Report the statewide average load for English is 413, for SBCC's English Department it ls 453, i.e., 10\% hlgher.
4. Department Non-Productive Grade Rates <D. F. NC. W> rates. In 1984 the college's non-productive grade average was 34.0. It has remained relatively constant since. The English Department's position has eroded, from 30.8\% (Fall 1984) to 35.0\% (Spring 1989), as the number of courses taught by hourly instructors increases. The proportion of students placed in English 10, a remedial course with higher attrition than English 1, increased from 43\% in Fall 1987 to 50 \% in Fall 1989. The number of students so placed has also increased. English 80 A and B , required if students want to use the English Computer Writing Lab, attracts 850 students, but has a high ( $060 \%$ ) attrition rate. These are positive attendance short courses and should not be included in our non-productive grade counts.

Our Two-Year-Plan contains proposals to modify the English 10 and English 80 programs to address some of the reasons for attrition.
5. WSCH/FTE compared to colleqe average. Historically, English 1, 2 and 10 have a load factor of 4.5 TLUs. This loading and class sizes were established for sound pedagogical reasons. Our load factor is in line with other departments in the state.

SANTA BARBARA CITY COLLEGE
ENGLISH DEPARTMENT
TOTAL GRADE DISTRIBUTION

19-Jul-89
08:04 AM

| $\begin{aligned} & \text { SEMESTER } \\ & \& \text { YEAR } \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | A | B | C | D | F | I | CR | NC | W | ENROLLMENT |
| ************** |  | *** | ****** | ****** | ****** | ****** | ****** | ****** | ****** | ****** | ****** | ************* |
| SPRING | 89 | $\begin{aligned} & N \\ & \text { Z } \end{aligned}$ | $\begin{array}{r} 451 \\ 12.6 \end{array}$ | $\begin{array}{r} 695 \\ 19.5 \end{array}$ | $\begin{array}{r} 477 \\ 13.4 \end{array}$ | $\begin{array}{r} 83 \\ 2.3 \end{array}$ | $\begin{array}{r} 46 \\ 1.3 \end{array}$ | $\begin{array}{r} 18 \\ 0.5 \end{array}$ | $\begin{array}{r} 681 \\ 19.1 \end{array}$ | $\begin{aligned} & 196 \\ & 5.5 \end{aligned}$ | $\begin{array}{r} 923 \\ 25.9 \end{array}$ | 3570 |
| FALL | 88 | $\underset{\sim}{N}$ | 513 | 654 | 455 | $75$ | 85 | 15 | 766 | 237 | 1028 | 3828 |
|  |  | $\%$ | 13.4 | 17.1 | $11.9$ | $2.0$ | 2.2 | $0.4$ | 20.0 | 6.2 | 26.9 |  |
| SPRING | 88 | N | 470 | 546 | 399 | 79 | 64 | 12 | 734 | 346 | 793 | 3443 |
|  |  | $\%$ | 13.7 | 15.9 | 11.6 | 2.3 | 1.9 | 0.3 | 21.3 | 10.0 | 23.0 |  |
| FALL | 87 | N | 462 | 566 | 365 | 59 | 63 | 21 | 947 | 336 | 762 | 3581 |
|  |  | $\%$ | 12.9 | 15.8 | 10.2 | 1.6 | 1.8 | 0.6 | 26.4 | 9.4 | 21.3 |  |
| SPRING | 87 | N | 336 | 513 | 331 | 61 | 56 | 18 | 688 | 206 | 764 | 2973 |
|  |  | $\%$ | 11.3 | 17.3 | 11.1 | 2.1 | 1.9 | 0.6 | 23.1 | 6.9 | 25.7 |  |
| FALL | 86 | N | 321 | 506 | 295 | 69 | 61 | 9 | 727 | 231 | 670 | 2889 |
|  |  | $\%$ | 11.1 | 17.5 | 10.2 | 2.4 | 2.1 | 0.3 | 25.2 | 8.0 | 23.2 |  |
| SPRING | 86 | N | 338 | 429 | 312 | 47 | 53 | 11 | 233 | 54 | 513 | 1990 |
|  |  | $\%$ | 17.0 | 21.6 | 15.7 | 2.4 | 2.7 | 0.6 | 11.7 | 2.7 | 25.8 |  |
| FALL | 85 | N | 307 | 460 | 279 | 76 | 72 | 18 | 320 | 65 | 464 | 2061 |
|  |  | $\%$ | 14.9 | 22.3 | 13.5 | 3.7 | 3.5 | 0.9 | 15.5 | 3.2 | 22.5 |  |
| SPRING | 85 | N | 299 | 429 | 303 | 40 | 65 | 18 | 252 | 32 | 430 | 1868 |
|  |  | $\%$ | 16.0 | 23.0 | 16.2 | 2.1 | 3.5 | 1.0 | 13.5 | 1.7 | 23.0 |  |
| FALL | 84 | N | 343 | 410 | 328 | 57 | 69 | 29 | 267 | 56 | 425 | 1984 |
|  |  | $\%$ | 17.3 | 20.7 | 16.5 | 2.9 | 3.5 | 1.5 | 13.5 | 2.8 | 21.4 |  |

GRADE DISTRIBUTION SUMMARY -- English Department


TO: John Romo
FROM: Pablo Buckelew, ESL Department Chairperson
DATE: October 20, 1989
RE: New certificated position request

## Demographic Changes \& Program Growth

Probably the greatest change in the past decade throughout California is the dramatic increase in the immigrant population. Demographers are predicting a continued increase in the immigrant population well into the next century.

The growth of SBCC's comprehensive ESL program is a direct response to these changing academic needs in our community. ESL continues to be one of the fastest growing departments on campus. The following table shows the increase of ESL sections offered for the past two and a half years. (These figures exclude ESL computer writing and conversation classes):

Spring, 1987: 40
Fall, 1987: 43
Spring, 1988: 48
Fall, $1988 \quad 52$
Fall, 1989: 54
Spring, 1990: 60

The Spring ' 89 WSCH per FTE of 517.26 is higher than the college average in spite of the small ESL classrooms. When the ESL department moves to larger classrooms in the Humanities Building in two years, the WSCH/FTE will increase 15-20\%.

## Denying Access

In spite of these increases in sections, hundreds of qualified students are turned away from ESL classes each semester due to lack of sections, classrooms, and teachers. When students are denied access to ESL classes they are automatically
denied access to SBCC since the only classes they are eligible to take are ESL classes.

The problem of assessing students and then turning them away due to insufficient course offerings appropriate to their level poses serious legal as well as moral questions. The legal question of access is addressed in the new State Matriculation Guidelines. It is questionable whether we are legally able to turn students away from SBCC if their assessment scores require that they takes courses which are unavailable. Hundreds of ESL students were turned away this semester. The increased offerings for Spring, 1990 will hopefully accomodate most of the ESL students who are eligible and wish to persue an education at SBCC.

We have a moral obligation to provide educational opportunity to the immigrant segment of our community. These students need an education for their very economic survival. Many demographers as well as educators have warned that the failure to educate immigrants will create two serious problems in California: 1) we will create an economy with a critical shortage of trained, skilled workers and 2) we will create a dual class society of rich and poor with the poor class consisting largely of immigrants. This trend can already be clearly seen in communities like Santa Barbara. Community colleges are the only institutions to keep this tragedy from occuring.

## College-wide Implications

A common misconception is that ESL students enroll just to learn
English. A recent study entitled "Santa Barbara City College: English as a Second Language Survey" (Elaine Cohen, 1988) reveals the following:

The majority (68\%) of ESL students enrolled in order to receive a vocational certificate, A.A./A.S. degree, or to transfer. Only 15\% indicated that they enrolled for personal enrichment and $18 \%$ were enrolled for a variety of other reasons, including to complete a high school diploma and to upgrade job skills. p. 1
(Please see attached graph \#1).

In addition, 45\% indicated academic majors; 39\% chose vocational and health technology majors; and only $16 \%$ did not declare a major. p. 2
(Please see graph \#2).

Successful completion of ESL classes, then, has profound implications for the college's enrollment throughout the curriculum. As the immigrant population grows in Santa Barbara, the role of ESL as a vehicle to prepare students for occupational programs and transfer curricula becomes even more critical and important to the college as a whole.

## The Role of the ESL Teacher

Unlike students in most other academic programs, ESL students are advised not to take courses out of the ESL program until they are advanced enough to be able to succed in those courses. As a result, ESL faculty are usually the only faculty with whom ESL students have contact. ESL staff provide all the assessment, placement, advising and registration assistance to ESL students. Faculty also provide a great deal of personal and academic counseling. Because most ESL students are low-income, and many of them relatively new to this culture, they typically have the kind of problems inherent in being poor and/or disoriented. They need regular assistance from faculty and the full-time faculty take on most of these responsibilities.

## Part-time to Full-time Ratio

As the attached statistical documents indicate, the ratio of part-time to full-time teachers is unacceptably high. Next semester, the ratio of hourly FTE to full-time FTE will increase to approximately $60-40 \%$. Over 30 ESL sections will be taught by part-time teachers! Such a high proportion of hourly teachers creates four distinct problems:

1. ESL courses present carefully sequenced grammar, reading and writing skills from one level to the next ( 5 levels in total). At the same time, reading, grammar and writing classes within a level need to be coordinated. It is very difficult for a new part-time
teacher who is not familiar with the scope and sequence of skills taught in all of the levels of the program to know entrance and exit standardsas well as to be able to identify students who have been misplaced by the exam. Good course coordination and articulation is very difficult to achieve with a large, transient cadre of part-time teachers.
2. Supervision of a large group of part-time teachers requires an incredible amount of time that should be spent with students. Recruiting, interviewing, hiring, training, evaluating, and explaining (course content, program objectives, procedures, policies) take countless hours of supervision and assistance on the part of the full time faculty in the department.
3. Although more counseling assistance is now provided by the Counseling Department, many ESL students also turn to their teachers for all types of academic/career planning assistance. Most part-time teachers are not familiar enough with the College and its programs to be of much assistance to students who are unsure of their academic and career goals.
4. It is highly unfair to the full-time faculty who have to assume additional responsibilities due to understaffing. Curriculum development, assessment and advising responsibilities, hourly teacher evaluations, etc. fall disproportionately on the shoulders of the full time faculty. In addition, persons who are eligible for sabbatical leaves have not been allowed to apply when they were eligible due to a recognized understaffing. Faculty should not be penalized for being part of a growth program. Morale eventually suffers when people are overburdened.

## Conclusion

This request is to hire one new permanent full-time teacher. The intent of $A B$ 1725, the nature of ESL student needs, the disproportionate number of sections taught by hourly instructors, enrollment implications college-wide, and a sense of fairness and equity all argue in favor of hiring more full-time permanent teachers in ESL. It is vital to the college to place resources in those areas with excellent growth potential and to provide students in those growth areas with the very best instruction possible.

## ENGLISH AS A SECOND LANG SURVEY (EDU GOAL) FALL 1988



## ENG AS A 2nd LANG SURVEY MAJOR

FALL 1988

program proouctivity

All instructional (Includes Instructional Renssigned-time önly)

| SPRING 88 | Contract | 6 | 21.4 | 1707.10 | 7430.42 | C |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |
|  | Hourly | 22 | 78.6 | 3417.38 | 42197.76 | H |


|  | 4.33 | 35.5 |
| :--- | :--- | :--- |
| 7.87 | 64.5 |  |


| 142 |
| ---: |
| 90 |
| $-\quad 23$ |


| 144.87 |
| :--- |
| 90.66 |
| 235.53 |


| 394.25 |
| ---: |
| 434.23 |

534

| 534.48 |
| :---: |
| 465.45 |
| 507.91 |

0.83

| C | 5.33 | 40 |
| ---: | ---: | ---: |
| H | 7.87 | 59 |
|  | $\ldots \ldots$. |  |
|  | 13.20 |  |


| 150.62 | 585.45 | 557.25 |
| :---: | :---: | :---: |
| 89.63 | 481.94 | 479.02 |
| $\cdots \cdots \cdots$ | $\cdots \cdots \cdots$ |  |
| 240.25 | 520.82 | 528.07 |


| C | 5.40 | 42.2 |  |
| :---: | :---: | :---: | :---: |
| H | 7.40 | 57.8 |  |
|  | $\ldots \ldots \ldots$. |  |  |
|  | 12.80 |  | 5.11 |


| fall 87 | Contract | 8 | 25.8 | 2535.00 | 83933.40 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Hourly | 23 | 74.2 | 3470.00 | 42934.97 |
|  |  |  |  | .........- | ... |


| SPRING 87 | Contract | 8 | 28.6 | 1840.00 | 78362.78 | C |
| :--- | :---: | ---: | :---: | :---: | :---: | :---: |
|  | Hourly | 20 | 71.4 | 2845.00 | 36407.19 | H |

total

$\qquad$

Fully Inntructionnl (Reassigned-rimo not Included)


 CH/ *..


01

grade distribution summary .. es l departhent


TOTAL GRADE DISTRIBUTION

TOTAL

| SEMESTER |  |  |  |  |  |  |  |  |  |  |  | TOTAL ENROLLMENT ************* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \& YEAR |  |  | A | B | C | D | F | I | CR | NC | W |  |
| ************** |  | *** | ****** | ****** | ****** | ****** | ****** | ****** | ****** | ****** | ****** |  |
| SPRING 89 |  | $\mathrm{N}$ | $347$ | $350$ | $235$ | $108$ | $54$ | 0 | 174 | 29 | $509$ | 1806 |
|  |  | $\%$ | $19.2$ | $19.4$ | $13.0$ | $6.0$ | $3.0$ | 0.0 | 9.6 | 1.6 | $28.2$ |  |
| FALL | 88 | N | 345 | 337 | 257 | 111 | 108 | 0 | 171 | 33 | 366 | 1728 |
|  |  | \% | 20.0 | 19.5 | 14.9 | 6.1 | 0.3 | 0.0 | 9.9 | 1.9 | 21.2 |  |
| SPRING | 88 | N | 224 | 202 | 128 | 71 | 38 | 0 | 139 | 11 | 309 | 1122 |
|  |  | \% | 20.0 | 18.0 | 11.4 | 6.3 | 3.4 | 0.0 | 12.4 | 1.0 | 27.5 |  |
| FALL | 87 | N | 222 | 197 | 141 | 72 | 87 | 4 | 233 | 45 | 358 | 1359 |
|  |  | \% | 16.3 | 14.5 | 10.4 | 5.3 | 6.4 | 0.3 | 17.1 | 3.3 | 26.3 |  |
| SPRING | 87 | N | 137 | 176 | 135 | 39 | 46 | 0 | 145 | 29 | 285 | 992 |
|  |  | \% | 13.8 | 17.7 | 13.6 | 3.9 | 4.6 | 0.0 | 14.6 | 2.9 | 28.7 |  |
| FALL | 86 | N | 177 | 200 | 140 | 68 | 89 | 1 | 163 | 43 | 289 | 1170 |
|  |  | $\%$ | 15.1 | 17.1 | 12.0 | 5.8 | 7.6 | 0.1 | 13.9 | 3.7 | 24.7 |  |
| SPRING | 86 | N | 166 | 195 | 124 | 66 | 46 | 0 | 173 | 19 | 309 | 1098 |
|  |  | \% | 15.1 | 17.8 | 11.3 | 6.0 | 4.2 | 0.0 | 15.8 | 1.7 | 28.1 |  |
| FALU | 85 | N | 174 | 223 | 129 | 83 | 38 | 7 | 146 | 46 | 191 | 1037 |
|  |  | \% | 16.8 | 21.5 | 12.4 | 8.0 | 3.7 | 0.7 | 14.1 | 4.4 | 18.4 |  |

SANTA BARBARA CITY COLLEGE
TO: Elaine Cohen
FROM: Peter U. Georgakis
DATE: October 24, 1989
RE: Requests for certificated personnel, fall 1990

The mathematics department requests 3 full-time positions for the fall of 1990 .

Position One is a replacement position created by the retirement of Byron Culbertson.

Positions Two and Three are needed for the following reasons:
A. The number of students taking mathematics courses has continued to grow over the last 5 years. Since the spring of 1985, when we hired our last full-time faculty member, student growth has increased over $20 \%$.
B. As mandated by AB1725, it would be a first step in correcting our full-time to part-time ratios which are not to exceed $25 \%$ part-time instructors campus wide. In the spring of 1989 cur ratio was $55 \%$ to $45 \%$ full-time to part-time and in the fall of 1989 the figure was $60 \%$ to $40 \%$.
C. Independent of ABI725, we currently have an increase of one temporary contract position ( a total of 3, one replacement for Byron Culbertson, and one for Paige Yuhn), and still need part-time instructors to teach our day classes. Eight day-time classes are taught by part-time faculty.

The following requests are for math 7 through math 29. If credentialing requirements are approved (per AB1725) we will need an additional number of instructors for mathl and math3.

## SANTA BARBARA CITY COLLEGE <br> MATHEMATICS DEPARTMENT <br> TOTAL GRADE DISTRIBUTION

19-Jul-89
09:05 AM


| semester <br> 8 year | Inser. Status | Instructor Headcount |  | First <br> Census DEPARTMENT WSCH | $x$ of total college WSCH | First <br> Census TOTAL college WSCH | santa barbara citr college mathematics department prograh proouctivity |  |  |  |  |  |  |  | $\begin{array}{r} \text { 19-Jul } \\ 09: 05 \text { AM } \end{array}$ <br> All Instructional (Includes Instructional Reassigned-Time Only) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Fully Instructional (Reassigned-Time nor Included) |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | $\begin{aligned} & \text { DEPT } \\ & \text { fie } \end{aligned}$ | $x$ of DEP.T FIE | $\begin{aligned} & x \text { of total } \\ & \text { COLLEGE } \\ & \text { FTE } \end{aligned}$ |  | department USCH/FTE | total college WSCH/FTE | dept 2wSCH/ xfie |  | -...; <br> DEPT <br> fie | $x$ of <br> DEPT <br> FTE | $x$ of total college fTE | total COLLEGE FTE | department USCH/FTE | TOTAL COLLECE USCH/FTE | $\begin{aligned} & \text { DEPT } \\ & \text { WHSCH/ } \\ & \text { XfTE } \end{aligned}$ |
| *-......... | -**** |  | . |  | -****************) | -**** |  |  | ***** | .**** | . $\cdot$......* | .........** | *.........** | -.......... | ***************) |  | *......* | **** | ******** | -*****...* | -0.0....* | . $\cdot$... |  |
| SPRING 89 | Contract | 15 | 39.5 |  | 5508.00 |  | 76690.54 | c | 10.95 | 55.4 |  | 157.08 | 503.01 | 488.23 |  | c | 11.54 | 56.7 |  | 167.54 | 477.30 | 457.74 |  |
|  | Hourly | 23 | 60.5 | 4653.20 |  | 48995.98 | H | 8.80 | 44.6 |  | 100.81 | 528.77 | 486.02 |  | H | 8.80 | 43.3 |  | 102.20 | 528.77 | 479.41 |  |
|  | Total .. |  | ... | 10161.20 | 8.08 | 125686.52 |  | 19.75 |  | 7.66 | 257.89 | 514.49 | 487.36 | 1.06 |  | 20.36 |  | 7.54 | 269.74 | 409.57 | $465.95$ | 1.07 |
| FALL 88 | Contract | 13 | 39.4 | 6038.00 |  | 82540.91 | c | 12.00 | 64.1 |  | 159.29 | 503.17 | 518.18 |  | C | 12.60 | 64.3 |  | 162.25 | 479.21 | 508.73 |  |
|  | Hourly | 20 | 60.6 | 4876.88 |  | 47310.64 | H | 6.73 | 35.9 |  | 93.87 | 724.65 | 504.00 |  | H | 7.00 | 35.7 |  | 94.74 | 696.70 | 499.37 |  |
|  | Total . |  |  | 10914.88 | 8.41 | 129851.55 |  | 18.73 |  | 7.40 | 253.16 | 582.75 | 512.92 | 1.14 |  | 19.60 |  | 7.63 | 256.99 | 556.88 | 505.28 | 1.10 |
| SPRING 88 | Contract | 12 | 36.4 | 5461.00 |  | 77430.42 | C | 10.53 | 56.4 |  | 144.87 | 516.71 | 534.48 |  | c | 11.13 | 57.8 |  | 155.07 | 488.86 | 499.33 |  |
|  | Hourly | 21 | 63.6 | 4198.53 |  | 42197.76 | ${ }^{\text {H }}$ | 8.13 | 43.6 |  | 90.66 | 516.42 | 465.45 |  | H | 8.13 | 42.2 |  | 90.99 | 516.42 | 463.76 |  |
|  | rotal |  | ... | 9639.53 | 8.06 | 119628.18 |  | 18.66 |  | 7.92 | 235.53 | 516.59 | 507.91 | 1.02 |  | 19.26 |  | 7.83 | 246.06 | 500.49 | 486.17 | 1.03 |
| FALL 87 | ciontract | 13 | 44.8 | 6262.54 |  | 83933.40 | c | 11.00 | 67.9 |  | 150.62 | 569.32 | 557.25 |  | c | 11.40 | 68.7 |  | 159.97 | 549.35 | 524.68 |  |
|  | Hourly | 16 | 55.2 | 1639.75 |  | 42934.97 | H | 5.20 | 32.1 |  | 89.63 | 315.34 | 479.02 |  | H | 5.20 | 31.3 |  | 90.47 | 315.34 | 474.58 |  |
|  | Total .. |  | .... | 7902.29 | 6.23 | 126868.37 |  | 16.20 |  | 6.74 | 240.25 | 487.80 | 528.07 | 0.92 |  | 16.60 |  | 6.63 | 250.44 | 476.04 | 506.58 | 0.96 - |
| SPRING 87 | Contract | 13 | 41.9 | 5791.00 |  | 78362.78 | c | 9.49 | 68.7 |  | 155.85 | 610.22 | 502.81 |  | c | 10.28 | 70.4 |  | 163.29 | 563.33 | 479.90 |  |
|  | Hourly | 18 | 58.1 | 989.31 |  | 36407.19 | H | 4.33 | 31.3 |  | 84.62 | 228.48 | 430.26 |  |  | 4.33 | 29.6 |  | 84.62 | 228.48 | 430.26 |  |
|  | Total |  | ... | 6780.31 | 5.91 | 116769.97 |  | 13.82 |  | 5.75 | 240.47 | 490.62 | 47.27 | 1.03 |  | 14.61 |  | 5.89 | 247.91 | 464.09 | $462.95$ | 1. |

GRADE DISTRIBUTION SUMMARY

mathematics department


$$
\text { MATH - MATH } 29 \text { FALL } 1989
$$

PT RATIS
MATHT $22 \times 4 \quad=88 \quad 11 \times 4=441111 \times 4-44 \quad 115015$

| MATH 9 | $1 \times 4$ | $=4$ | $0 \times 4=0$ | $1 \times 4=4$ | $0 / 1 c$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| MATH II $17 \times 4$ | $=68$ | $7 \times 4=28$ | $10 \times 4=40$ | $41 / 5$ |  |
| MATH13 | $1 \times 3$ | $=3$ | $1 \times 3=3$ | $0 \times 3=0$ | $100 / \mathrm{c}$ |
| MATH14A | $1 \times 4$ | -4 | $1 \times 4=4$ | $0 \times 4=0$ | $100 / \mathrm{c}$ |
| MATH 17 | $4 \times 4$ | -16 | $2 \times 4-8$ | $2 \times 4=8$ | $50 / 5$ |

MATH $181 \times 4 \quad=\quad 4 \quad 1 \times 4=4 \quad 0 \times 4=0 \quad 100 / \mathrm{c}$

MATH 21: $6 \times 4 \quad=24 \quad 6 \times 4=24 \quad 0 \times 4=0 \quad 100 / \tau$
MATH $223 \times 4 \quad=12 \quad 2 \times 4=8 \quad 1 \times 4-46713:$
$\ldots A T H 254 \times 5-20 \quad 2 \times 5=10 \quad 2 \times 5=10$ 50/5
MATH $26 \quad 2 \times 5 \quad=10 \quad 2 \times 5=10 \quad 0 \times 5=0 \quad 100 / \mathrm{e}$
MA.TH27 $1 \times 4 \quad=4 \quad 1 \times 4=4 \quad 0 \times 4=0 \quad 100 / \tau$
MATH 29 1X. $\quad=4 \quad 1 \times 4=4$
$0 \times 4=0 \quad 100 / \tau$

$$
=26.1 \cdots \quad=151
$$

$261 \div 15=17: 4$ FTE
$151 \div 15=10.1 \mathrm{FT}$
$110: 15=7.3 \mathrm{PT}$

## TO: Office of Academic Affairs

FROM: Linda Benet, Chair Art Department
DATE: October 21, 1989
RE: Certificated Personnel Requests:
The Art Department is making a request for:
A Sculpture/Drawing (or Design) Instructor (\#1 ranking in Art Department positions)

## Factors:

1) 

The sheet on art department TLUs and WSCH are very misleading. The sheet from Spring 1989 lists the Art Department as having 7 Full-Time Instructors and 13 Hourly instructors. Actually the department had only 4 Full-time Instructors - Linda Benet, Oscar Bucher, Diane Handloser and Ken Nack. The other three instructors listed as Full-time were:
Ron Roberston who was on a half-time contract moving toward retirement, Dave Williams who teaches half time in the Art Department because he no longer teaches in Geology (outside of teaching two Airbrush classes Dave does not contribute to regular department work) and John Kay who is a political science teacher whose study abroad classes were counted under art. More accurately the figures for the department should read as 4 Fulltime Instructors and 16 hourly.

The figures as they are on the sheet for Spring 1989 are:
Contract 73427.80 WSCH FTE 4.81 TLUs 72.15 Dept WSCH/FTE 712.64 Hourly 133827.72 WSCH FTE 5.65 TLUs 84.75 Dept WSCH/FTE 677.47

I asked Burt Miller to help me transfer the WSCH and TLUs figures of Dave Williams, Ron Roberston, and John Kay from full-time to hourly even though they are paid contract wages they do not contribute to the art department as full-time art faculty doing department work. The approximate new figures would be:
Contract $4 \quad 2739.00$ WSCH TLUs 55.15
Hourly 16 4516.52 WSCH TLUs 101.75
I was unsure of how to calculate the other figures however this gives a more accurate view of actual working full-time faculty in comparison to hourly faculty in the art department. Attached is a copy of the program sheet so one can see our figures in relationship to the college and also for other semesters besides Spring 1989.
2) A - Sculpture/Drawing (or Design) Instructor

The Art Department has requested a positiontor a sculpture instructor for many years now. The sculpture program has been run for years on the countless free labor, donated supplies, and tremendous dedication of all of our hourly sculpture instructors. It is unconscionable that with the new monies from ABI 725 that this continue. ABI 725 was written to take care of the exact situation one now finds in the Art Department - a whole program overseen by the hard work and good intentions of hourly instructors.

The sculpture program includes operations and equipment that are potentially toxic and dangerous. To maintain health and safety this program should be carefully controlled and managed by one full-timer.

In addition to teaching three sculpture courses this instructor would teach one draw ing or one design class. The art department has eleven sections of its two foundation courses: Art 120 Fundamentals of Drawing and Art 140 Foundations of Design. The ability to teach in one of these two areas would guarantee that this new full-time faculty person would be able to continue to teach even if the majority of our sculpture classes closed (very unlikely since there seems to be a steady demand for sculpture) since he or she would have the ability to teach one of our core classes.

In addition to stabilizing the sculpture program the whole department would benef it since the heavy department work load that is currently done by four full-timers would'be further shared. Although Ken Nack is one of our full timers he is gone fall semester on the Europe Abroad program. When Ken Nack is back here in the spring he is working hard for the college in preparation for this program. It would be wonderful to be able to continue to support this very successful program and have a new full-time faculty member teaching both sculpture and one of our core courses in Drawing or Design in the Art Department.
3) According to the President's Load Study, the WSCH/FTE figure for Art at other community colleges in Fall 1988 was 476. The WSCH/FTE for Art courses at SBCC in fall 1988 was 718.
4) Although the Art Department's non-productive grades are higher than the

29\% for six semester they are well within the college average and lower than the college average five of those six years. One factor that contributes to some of our non-productive grades is that many of our night courses meet only once a week ( 5 hours) and our night instructors have only two nights in which to determine if a student is a no show for the first census (and not be counted as a later drop). Example if a student shows for the first night but not the second it has been our policy to not drop this student although many of these students do not return. In contrast some other department's night courses meet 2 nights a week and if a student showed up for the first class but not the next three an instructor would drop them and therefore the no show would not count as part of the department's non-productive grades.

The hiring of a full-time sculpture instructor could have a positive influence on the withdraw rate. A full-time faculty member maintains of fice hours and is more available to meet students' needs. As mentioned above the full-time sculpture person would also teach one drawing or design course and therefore have contact with many students who might then decide to take a sculpture class after having one of his/her foundation courses. This cont inued contact would hopefully contribute to a stronger commitment from a student and a more stable department.
5) The Art Department WSCH/FTE for Spring 1988 was 693.64

The college average for the same time was 487.36
6) I was informed by my dean, Jack Friedlander, not to include the fourth to to the eleventh week attrition rate for the Art Department.


SANTA BARBARA CITY COLLEGE
ACCOUNTING EDUCATION

October 22. 1989

TO:
MR. JOHN B. ROMO
VICE PRESIDENT. ACADEMIC AFFAIRS.

FROM:
A. Vera-Graziano Accounting Education

RE: CERTIFICATED PERSONNEL REQUEST, YOUR MEMORANDUM SEPTEMBER 25, 1989 NEW AB1725 POSITION.

Dear Mr. Romo:
Please accept this request based on the primary factors ennumerated below:

1) CURRENT TLUs and WSCH DATA. (Exhibits B and D).

| TLUS: | TOTAL |  | FULL-TIME |  | HOURLY |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NUMBER | PERCENT | NUMBER | PERCENT | NUMBER | PERCENT |
| FALL 1988 | 69 | 100\% | 28 | 41\% | 41 | 59\% |
| SPRING 1989 | 74 | 100\% | 24 | 32\% | 50 | 68\% |
| WSCH: | TOTAL |  | FULL-TIME |  | HOURLY |  |
|  | NUMBER | PERCENT | NUMBER | PERCENT | NUMBER | PERCENT |
| FALC 1988 | 2770 | 100\% | 1285 | 46\% | 1485 | 54\% |
| SPRING 1990 | 2649 | 100\% | 985 | 37\% | 1664 | 63\% |

PROJECIED TLUS and WSCH DATA IF NEW POSITION IS APPROVED (Exhibit A)

| TLƯ: | 65 | $100 \%$ | 44 | $68 \%$ | 21 | 32\% |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| WSCH: | 2340 | $100 \%$ | 1770 | $76 \%$ | 570 | $24 \%$ |

2) Finding GOOD hourly instructors is becoming more difficult. Hourly instructors in general, by virtue of relative low pay, do not devote sufficient time to class preparation, and/or office hours time, so needed by our students. Upgrading our department requires personnel willing to devote time also to departmental. divisional, and college wide activities.

ACCOUNTING EDUCATION, October 22, 1989.
RE: CERTIFICATED PERSONNEL REQUEST, YOUR MEMORANDUM SEPTEMBER 25, 1989 NEW AB1725 POSITION.
3) COMPARATIVE WSCH/FTE (ACCOUNTING ONLY)..

| FALL 1988 | S.B.C.C., <br> ACCOUNTING <br> EDUCATION | Per President's <br> LARGE <br> COLLEGES | Load Report <br> ALL <br> COLLEGES |
| :--- | :--- | :--- | :--- |
| DAYTIME CLASSES | 688 (1) | 523 | 522 |
| EVENING CLASSES | 638 (1) | 506 | 496 |

(1) Exhibit B

It is expected an additional committed full-time instructor will improve SBCC's numbers.
4) DEPARTMENT NON-PRODUCTIVE GRADE RATES INFORMATION:

Per Grade Distribution Report, Spring 89, dated 9/5/89 (Exhibit C): 12.2\%
In my opinion, the distribution shown in the Report is unrealistic, or abnormal. Should you so desire, I will gladly discuss this subject with you verbally.

In all probability, a knowledgeable full-time instructor should contribute to a more realistic grade distribution.
5) DEPARTMENT (ACCOUNTING EDUCATION) WSCH/FTE COMPARED TO COLLEGE AVERAGE:

** Kindly note this data was estimated very conservatively.
6) ATTRITION RATES

SPRING 89 34.4\% (Exhibit C)
It is expected an additional committed full-tince instructor will improve SBCC's numbers.

Dear Mr. Romo, thank you very much for your attention to this matter.

Cordially,

^l\&onso Vera-Graziano
cc
Dr. Jack H. Friedlander
Mr. William E. Vincent PROJECTION BASED ON FALL 1988 REPORTS，AND CURRENT ROOM ALLOCATIONS TOTAL NUMBER OF STUDENTS CONSERVATIVELY ESTIMATED TO BE 15\％LESS THAN IN EALL＇88，AT SAME MEASUREMENT DATE．

|  | （a） |  | （b） | （c） | （d） | （e） | （f） | （g） |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \％OF |  | \＃of | $\begin{aligned} & \text { Total } \\ & \text { Contact } \end{aligned}$ |  |  |  |
| INSTRUCTORS | Section TLUs | TOTAL | $\begin{gathered} \text { FTE } \\ (T L U / 15) \end{gathered}$ | Students | Hrs．per Week | WSCH | WSCH／FTE | \％of |

FULL－TIME：

| Taylor－Acctg 1 | 1 | 4 | 6．2\％ | 0.267 | 35 | 5 | 175 | 656 | 6．2\％ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Taylor－Acctg 1 | 2 | 4 | 6．2\％ | 0.267 | 35 | 5 | 175 | 656 | 6．2\％ |
| Taylor－Acctg 10 | 10A | 4 | 6．2\％ | 0.267 | 30 | 4 | 120 | 450 | 6．2\％ |
| Total Taylor |  | 12 | 18．5\％ | 0.800 | 100 | 14 | 470 | 588 | 18．5\％ |
| NEW－Acctg 1. | 3 | 4 | 6．2\％ | 0.267 | 30 | 5 | 150 | 563 | 6．2\％ |
| NEW－Acctg 1. | 4 | 4 | 6．2\％ | 0.267 | 35 | 5 | 175 | 656 | 6．2\％ |
| NEW－Acctg 1. | 5 | 4 | 6．2\％ | 0.267 | 30 | 5 | 150 | ． 563 | 6．2\％ |
| NEW－Acctg 2. | 1 | 4 | 6．2\％ | 0.267 | 35 | 5 | 175 | 656 | 6． $2 \%$ |
| Total NEW |  | 16 | 24．6\％ | 1.067 | 130 | 20 | 650 | 609 | 24．6\％ |
| Vera－Acctg 1 | 6 | 4 | 6．2\％ | 0.267 | 30 | 5 | 150 | 563 | 6． $2 \%$ |
| Vera－Acctg 1 | 7 | 4 | 6．2\％ | 0.267 | 35 | 5 | 175 | 656 | 6．2\％ |
| Vera－Acctg 2 | 2 | 4 | 6．2\％ | 0.267 | 30 | 5 | 150 | 563 | 6．2\％ |
| Vera－Acctg 2 | 3 | 4 | 6．2\％ | 0.267 | 35 | 5 | 175 | 656 | 6．2\％ |
| Total A．V．－G． |  | 16 | 24．6\％ | 1.067 | 130 | 20 | 650 | 609 | 24．6\％ |
| FULL－TIME INSTRUCTORS |  |  |  |  |  |  |  |  |  |
| YOURLY： |  |  |  |  |  |  |  |  |  |
| －Acctg 1 | 8 | 4 | 6． $2 \%$ | 0.267 | 20 | 5 | 100 | 375 | 6．2\％ |
| Staff－Acctg 1 | 9 | 4 | 6．2\％ | 0.267 | 30 | 5 | 150 | 563 | 6．2\％ |
| Sub－Totals |  | 8 | 12．3\％ | 0.533 | 50 | 10 | 250 | 469 | 12．3\％ |
| taxation |  |  |  |  |  |  |  |  |  |
| Staff－Acctg 15 | 1A | 3 | 4．6\％ | 0.200 | 20 | 3 | 60 | 300 | 4．6\％ |
| Bookreeping（Manu |  |  |  |  |  |  |  |  |  |
| Staff－Acctg 10 | 10 B | 4 | 6．2\％ | 0.267 | 30 | 4 | 120 | 450 | 6．2\％ |
| BOOKKEEPING（Computers） |  |  |  |  |  |  |  |  |  |
| Acctg 12 －Staff | 12A | 3 | 4．6\％ | 0.200 | 20 | 3.5 | 70 | 350 | 4．6\％ |
| Acctg 14 －Staff | 14A | 3 | 4．6\％ | 0.200 | 20 | 3.5 | 70 | 350 | 4．6\％ |
| Sub－Totals |  | 6 | 9． $2 \%$ | 0.400 | 40 | 2 | 140 | 350 | 9．2\％ |
|  |  |  |  |  |  |  |  |  |  |
| ＝＝＝－＝＝＝＝＝＝＝＝＝＝＝ |  |  |  |  |  |  |  |  |  |
| totals |  | $\bigcirc 65$ | ； $100.0 \%$ | 4.333 | 500 | 78 | 2340 | 540 | 100．0\％ |

Note（1）Pojection based on Fall＇88 number of students．
（a）TLU $=$ Teaching Load Units
（b）FTE $=$ Full Time Equivalents
（e） $\mathrm{wSCH}=$ Weekly Student Contact Hours

```
22-Oct-89 Santa Barbara City College
    Accounting Education, Fall 1988
Official data, except Accounting 10 which is estimated
```



| ACCOUNTING DAY－Time CLASSES ACCOUNTING 1： |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Taylor（I） 0155 | 4 | 0.267 | 44 | 5 | 220 | 825 | 5．8\％ |
| （I） 0158 | 4 | 0.267 | 44 | 5 | 220 | 825 | 5．8\％ |
| A．V．－G．（I） 0154 | 4 | 0.267 | 26 | 5 | 130 | 488 | 5．8\％ |
| （I） 0157 | 4 | 0.267 | 46 | 5 | 230 | 863 | 5．8\％ |
| －Bassey（I）0 0159 | 4 | 0.267 | 19 | 5 | 95 | 356 | 5．8\％ |
| ＊Watson（I） 0153 | 4 | 0.267 | 40 | 5 | 200 | 750 | 5．8\％ |
| total acctg 1，DAY－time | 24 | 1.6 | 219 | 30 | 1095 | 684 | 34．8\％ |
| ACCOUNTING 2： |  |  |  |  |  |  |  |
| ＊Watson（2） 0156 | 4 | 0.267 | 38 | 5 | 190 | 713 | 5．8\％ |
| A．V．－G．（2） 0160 | 4 | 0.267 | 38 | 5 | 190 | 713 | 5．8\％ |
| （2） 0161 | 4 | 0.267 | 35 | 5 | 175 | 656 | 5．8\％ |
| TOTAL ACCTG 2，DAY－TIME | 12 | 0.8 | 111 | 15 | 555 | 694 | i7．4\％ |
| total day－time classes | 36 | 2.4 | 330 | 45 | 1650 | 688 | 52．2\％ |
| ACCOUNTING EVENING CLASSES： |  |  |  |  |  |  |  |
| ACCOUNTING 1： |  |  |  |  |  |  |  |
| Taylor（I） 2073 | 4 | 0.267 | 24 | 5 | 120 | 450 |  |
| ＊Green（I） 2072 | 4 | 0.267 | 29 | 5 | 145 | 544 | 5．8\％ |
| ＊Heidemann（I） 2071 | 4 | 0.267 | 37 | 5 | 185 | 694 | 5．8\％ |
| total acctg 1．evening | 12 | 0.8 | 90 | 15 | 450 | 563 | 17．4\％ |
| ACCOUNTING 2： <br> ＊Brown（2） 2074 | 4 | 0.267 | 46 | 5 | 230 | 863 | 5．8\％ |
| total evening classes | 16 | 1.067 | 136 | 20 | 680 | 638 | 23．2\％ |
| ACCOUNTING |  |  |  |  |  |  |  |
|  | 3 | 0.200 | 20 | 3 | 60 | 300 | 4．3\％ |
| BOOKKEEPING（Manual）： |  |  |  |  |  |  |  |
| ＊Campos（10） | 4 | 0.267 | 30 | 4 | 120 | 450 | 5．8\％ |
| ＊＊Gressel（10） | 4 | 0.267 | 30 | 4 | 120 | 450 | 5．8\％ |
| Sub－Totals | 8 | 0.533 | 60 | 8 | 240 | 450 | 11．6\％ |
| BOOKKEEPING（Computers）： |  |  |  |  |  |  |  |
| ＊Castleton（12） 2075 | 3 | 0.200 | 18 | 3.5 | 63 | 315 | 4．3\％ |
| －Castleton（14） 2076 | 3 | 0.200 | 22 | 3.5 | 77 | 385 | 4．3\％ |
| Sub－Totals | 6 | 0.400 | 40 | 7 | 140 | 350 | 8．7\％ |
| ACCOUNTING EDUCATION | 69 | 4.600 | 586 | 83 | 2770 | 602 | 100．0\％ |

Note（1）Census Per Course Summary Report of $10 / 18 / 88$
＊HOURLY INSTRUCTORS
＊＊SBCC F－T instructor，B．O．E．Dept．，considered hourly for Accounting Ed．purposes．
（a）TLU＝Teaching Load Units
（b） $\mathrm{FTE}=$ Full Time Equivalents
（e）WSCH＝Weekly Student Contact Hours
D\＃33 A：\WSCH2F88．WK1
Range：A1．．I72

Department: ACCT


Santa Barbara City College Accounting Education， Official data


Note（1）Census Per Course Summary Report ot 4／10／89
HOURLY INSTRUCTORS
＊＊SBCC F－T instructor，B．O．E．Dept．，considered hourly for Accounting Ed．purposes．
（a）TLU＝Teacning Load Units
（b） $\mathrm{FTE}=$ Fu｣ Time Equiva」ents
（e）WSCH＝Weekly Student Contact Hours
D\＃33 A：\WSCH2S89．WK1 Range：A1．．I77


To: Dr. Diana Sloane, Dean of Instruction, Technologies From: Margaret Eejima, Drafting/CAD Dept., ext. 522
Date: October 24, 1989
Subj: AB1725 New Instructor Request

Attached please find the Drafting/CAD Department's new instructor requests. The department requests three (3) new full-time instructor positions in order to be in compliance with the provisions of $A B 1725$.

Please contact me if you have any questions or if any further information is required. Thank you in advance for any assistance you can provide.

SANTA GArtGAKA Cii I CULLEGE
RECEIVED
OCT 241989
OFFICE OF ACADEMIC AFFAIRS

AB 1725 NEW POSITIONS
Drafting/CAD Department Narrative

In order to comply with the provisions of $A B$ 1725, the Drafting/CAD Department requests three (3) new full-time instructor positions.

Any number less than three fails to satisfy the $75 \%$ full-time faculty provision of $A B 1725$.

1. Number and percent of total department TLUs and WSCH taught by hourly instructors:
The Drafting/CAD Department regularly offers over ninety (90) TLUs of instruction per semester. The department has two (2) full-time permanent positions, and one temporary full-time position for the 1989-90 academic year. The number of hourly instructors varies between seven (7) and ten (10). Of the two full-time permanent positions, one is Division Chair and the other is Department Chair. Only our temporary contract instructor is teaching full-time.
Please note that the department's data sheets list three (3) contract positions for the Fall 1988, Spring 1988, and Spring 1987 semesters. The department did not have three full-time positions during those semesters. The third contract position refers to the Machine Shop instructor, who teaches one class in the department at least one semester per year.
2. Viability and integrity of the academic program: The curricular balance of the department will be adversely affected if the positions are not filled. All present full-time instructors have backgrounds. In civil and architectural design and drafting. Mechanical and electro-mechanical design and drafting fields are not represented among the full-timeinstructors.
No improvements to the department can be considered until badly needed personnel requirements are met. Included among the issues the department would like to address are the following:
improved relations with local industry
additional internship programs
Authorized AutoCAD Training Center (ATC) status improvements to the overall curriculum.
3. Department WSCH $\angle F T E$ as compared to lite disciplines at other -1011egee:

Peference: Prasident's Load Report
Spring 1989 WSCH/FTE: 377
Average for California Community Colleges: 419

The department's CAD classes (Engineering/Drafting 21, 22, and 23) have a minimum enrollment of twelve (12) students and a maximum enrollment of eighteen (18). These enrollments are determined by the number of available CAD workstations (12). The department has no lab assistant or similar staffing, and cannot expand the CAD Lab or its enrollment beyond these numbers.
4. Department Non Productive Grade Rates:
A. Primary factors contributing to the rate include high turnover rates among hourly instructors, and a lack of continuity between classes due to the large number of hourly instructors.
It is difficult to keep and recruit experienced hourly instructors. Three (3) hourly instructors from the Spring 1988 semester did not return in the Fall 1988 semester. One (1) new instructor was hired for Fall 1988, three (3) additional new instructors were hired for the Spring 1989 semester.
B. New full-time positions for the department would contribute to continuity and cohesiveness throughout the curriculum, with a resulting decrease in the non-productive grade rate.
5. WSCH/FTE compared to college average:

See Item 3.
6. Attrition rates:

See Item 4.



GRADE DISTRIBUTION SUMMARY Drafting Department


| SANTA BARBARA CITY COLLEGE | 18-Jul-89 |
| :---: | ---: |
| DRAFTING DEPARTMENT | $02: 49$ PM |

DRAFTING DEPARTMENT
TOTAL GRADE DISTRIBUTION


During the 1989-90 academic year the Business Office Education Department is participating in the program for reducing the number of hourly instructors provided by $A B 1725$. We are most enthusiastic about this program and as a result of it many forward-looking changes and innovations are taking place in our department.

According to our program evaluation which was completed Spring semester of 1989 and also our Advisory Committee, our program needed to be changed, upgraded and strengthened.

As a result of Carol Diamond functioning as a full-time faculty member in our department and providing leadership and expertise, we have begun the arduous process of revamping the entire program. Outlined below are some of the projects on which we are presently working.

## PROGRAM REDESIGN

1. Redesigning the entire program to provide a four-level program in which students would receive certificates at the completion of the first three levels and an AA Degree upon the completion of the fourth level.

Specific employment qualifications and titles will be identified for each level and verified by our Advisory Committee.
2. Visiting other educational facilities in order to evaluate and validate our program.
3. Completing a survey of 37 businesses in the community to provide information for program and equipment change.
4. Incorporating computer usage into selected existing courses.

## ARTICULATION

1. Continuing and updating the articulation with high schools in the area.
2. Investigating the feasibility of articulating courses with the ROP programs.

ADULT EDUCATION

1. Articulating with Adult Education so those students can easily move into our classes and program. Adult Education students would receive advanced placement.
2. Offering credit classes at the Wake Center.
3. Providing counseling and general college placement testing to Adult Education students.

## RETENTION AND RECRUITMENT

1. Providing direction and requirement information for students striving to obtain a Professional Secretaries International certificate.
2. Creating a new brochure to be inserted with the Business Division brochure.
3. Creating posters and fliers to be sent to businesses in the community, for Adult Education students, and for SBCC students.
4. Providing counseling for majors and potential majors.
5. Providing job placement services to certificate holders bv linking the program to SBCC Placement directed by Ron St. John.
6. Providing brochures and information to Ron St. John and Mike Kauffman for use in recruiting within the community.

According to the attached statistical information, the WSCH for the BOE department is slightly lower than the college average. Attrition and non-productive grades are higher. Enrollment has also dropped. This is the norm for office education across the nation. However, several schools have addressed the problems very successfully and our department is expending a great deal of time and effort to solve these problems.

Our usual instructor headcount is three full-time instructors and five parttime instructors. Hourly instructors normally provide approximately one-third of the department WSCH.

In order to provide our students a viable program with academic integrity, it is essential that we continue to offer them the best possible educational program and to continue with the plans we have begun. An additional full-time faculty member with enthusiasm, creativity, and expertise would provide the necessary impetus for such a program. With this additional faculty member, we will be able to continue changing, upgrading, and strengthening our program. As a result, our enrollment will increase, there will be fewer non-productive grades, and retention will improve.

Myrna Harker
Department Chair
Business Office Education

|  |  |  |  |  |  | First |  |  |  | Iy Instruct | ional (Reas | igned-Time | \%ot Included |  |  | All | Instru | cional (Inctian | lurne: Inct | uctional pen | scigned P in | $C_{1}(y)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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|  |  | Ins | ructor | Census | \% of total | total |  |  | \% OF | \% of total | total |  | total | DEPT |  |  | \% of | \% of total | toial |  | 10:AL | DEFT |
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| $\&$ year | Status | N | \% | WSCH | WSCH | WSCH |  | fie | fre | fie | fie | usch/fte | WSCh/fte | \%.te |  | fie | fie | fie | fie | hSCh/fte | hSCh/fie | \%sfe |
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| SfRING 99 | Contract | 3 | 37.5 | 1234.43 |  | 76690.54 | c | 2.79 | 64.9 |  | 157.08 | 442.45 | 488.23 |  | c | 3.82 | 67.7 |  | 167.54 | 323.15 | 457.74 |  |
|  | Hourly | 5 | 62.5 | 1053.86 |  | 48995.98 | H | 1.51 | 35.1 |  | 100.81 | 697.92 | 486.02 |  | H | 1.82 | 32.3 |  | 102.20 | 579.04 | 479.41 |  |
|  |  |  |  | .-.. |  | -........- |  | -..... |  |  | --- | ... | ..... |  |  | ........ |  |  | ......... | -*. | . |  |
|  | $10{ }^{\text {d }} 3$ |  | .... | 2288.29 | 1.82 | 125686.52 |  | 4.30 |  | 1.67 | 257.89 | 532.16 | 487.36 | 1.09 |  | 5.64 |  | 2.07 | 26.0.74 | 4.05 .73 | 465.95 | 0.87 |
| fall 28 | Contract | 3 | 37.5 | 1713.50 |  | 82540.91 | c | 3.05 | 64.8 |  | 159.29 | 561.80 | 518.18 |  | c | 3.38 | 67.1 |  | 162.25 | 506.95 | 503.73 |  |
|  | Hourly | 5 | 62.5 | 466.00 |  | 47310.64 | H | 1.66 | 35.2 |  | 93.87 | 280.72 | 504.00 |  | H | 1.66 | 32.9 |  | 94.74 | 280.72 | 497.37 |  |
|  | Total . |  |  | 2179.50 | 1.68 | 127851.55 |  | 4.71 |  | 1.86 | 253.16 | 4.62.74 | 512.92 | 0.90 |  | 5.06 |  | 1.96 | 256.97 | 4.3 .44 | 505.23 | 0.95 |
| SPRING e8 | Contract | 3 | 37.5 | 1212.50 |  | 77430.42 | c | 2.75 | 55.7 |  | 144.87 | 440.91 | 534.48 |  | c | 2.75 | 55.7 |  | 153.07 | 410.91 | 489.33 |  |
|  | Hourly | 5 | 62.5 | 901.00 |  | 42197.76 | H | 2.19 | 44.3 |  | 90.66 | 411.42 | 465.45 |  | H | 2.19 | 44.3 |  | 90.97 | 411.42 | 463.76 |  |
|  | Total |  |  | 2113.50 | 1.77 | 119628.18 |  | 4.94 |  | 2.10 | 235.53 | 427.83 | 507.91 | 0.84 |  | 4.94 |  | 2.01 | 246.06 | 427.83 | 485.17 | 0.83 |
| fall 87 | Contract | 3 | 50.0 | 1773.10 |  | 83933.40 | c | 3.40 | 67.1 |  | 150.62 | 521.50 | 557.25 |  | c | 3.40 | 67.1 |  | 159.97 | 521.50 | 524.68 |  |
|  | Hourly | 3 | 50.0 | 403.00 |  | 42934.97 | H | 1.67 | 32.9 |  | 89.63 | 241.32 | 479.02 |  | H | 1.67 | 32.9 |  | 90.47 | 241.32 | 674.59 |  |
|  | Total . |  |  | 2176.10 | 1.72 | 126868.37 |  | 5.07 |  | 2.11 | 240.25 | 429.21 | 528.07 | 0.81 |  | 5.07 |  | 2.02 | 250.44 | 429.21 | 506.53 | 0.85 |
| SPRILG 87 | Contract | 3 | 37.5 | 1176.20 |  | 78362.78 | c | 2.33 | 55.2 |  | 155.85 | 504.81 | 502.81 |  | c | 2.33 | 55.2 |  | 163.29 | 504.81 | 479.90 |  |
|  | hourly | 5 | 62.5 | 418.00 |  | 36407.19 | H | 1.89 | 44.8 |  | 84.62 | 221.16 | 430.24 |  | H | 1.89 | 44.8 |  | 84.62 | 221.16 | 430.24 |  |
|  | Total |  | ...... | 1594.20 | 1.39 | 114769.97 |  | 4.22 |  | 1.75 | 240.47 | 377.77 | 477.27 | 0.79 |  | 4.22 |  | 1.70 | 247.91 | 377.77 | 462.95 | 0.82 |

Grade distribition summary -- boe department



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| 155 | 37.7 | 63 | 30.5 | 221 | 38.2 | 24.6 |
| $20 \%$ | 41.3 | 3 \% | 35.8 | 267 | 40.3 | 23.9 |
| 197 | 39.3 | 31 | 25.6 | 231 | 35. 7 | 26.6 |
| 236 | 40.3 | 75 | 30.5 | 261 | 37.1 | 23.2 |
| 227 | 41.2 | 30 | 24.6 | 257 | 39.1 | 23.8 |
| 306 | 38.9 | 23 | 31.1 | 329 | 39.2 | 22.2 |
| 218 | 37.1 | 31 | 25.4 | 242 | 35.1 | 25.1 |
| 194 | 35.5 | 28 | 24.8 | 222 | 33.7 | 23.0 |
| 187 | 28.5 | 35 | 23.5 | 222 | 27.5 | 24.7 |

SANTA BARBARA CITY COLLEGE
bUSIHESS OFFICE EUUCATION DEPAR'IMEHT TOTAL GRADE DISTRIBUTION

| SEMES'IER \& YEAR |  |  | A | B | C | D | F | I | CR | NC | W | TOTAL ENROLLMENT |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ************** |  | *** | ****** | ****** | ****** | ****** | ****** | ****** | ****** | ****** | ****** | ************* |
| SPRIIIG 89 |  | N | 117 | 77 | 70 | 21 | 56 | 1 | 9 | 6 | 221 | 578 |
|  |  | 3 | 20.2 | 13.3 | 12.1 | 3.6 | 9.7 | 0.2 | 1.6) | 1.0 | 38.2 |  |
| FAI, | i; | 11 | 135 | 53 | 77 | 34 | 12 | 3 | ] 2 | 2 | 212 | 000 |
|  |  | \% | 22.5 | 8.8 | 12.8 | 5.7 | 7.0 | 0.5 | 2.0 | 0.3 | 10.3 |  |
| SPRIIIG |  | N | 133 | 83 | 68 | 21 | 75 | 3 | 8 | 6 | 230 | 627 |
|  |  | \% | 21.2 | 13.2 | 10.8 | 3.3 | 12.0 | 0.5 | 1.3 | 1.0 | 36.7 |  |
| FALL | 87 | N | 120 | 78 | 51 | 34 | 101 | 2 | 13 | 8 | 261 | 668 |
|  |  | \% | 13.0 | 11.7 | 7.6 | 5.1 | 15.1 | 0.3 | 1.9 | 1.2 | 39.1 |  |
| SPRING | 87 | N | 137 | 90 | 58 | 22 | 92 | 3 | 8 | 7 | 257 | 674 |
|  |  | \% | 20.3 | 13.4 | 8.6 | 3.3 | 13.6 | 0.4 | 1.2 | 1.0 | 38.1 |  |
| FALL | 86 | H | 131 | 123 | 69 | 66 | 123 | 7 | 5 | 8 | 329 | 861 |
|  |  | \% | 15.2 | 14.3 | 8.0 | 7.7 | 14.3 | 0.8 | 0.6 | 0.9 | 38.2 |  |
| SPRING | 86 | I | 118 | 87 | 81 | 34 | 125 | 4 | 5 | 6 | 249 | 709 |
|  |  | \% | 16.6 | 12.3 | 11.4 | 4.8 | 17.6 | 0.6 | 0.7 | 0.8 | 35.1 |  |
| FALL | 85 | $N$ | 123 | 78 | 52 | 21 | 134 | 4 | 8 | 17 | 222 | 659 |
|  |  | \% | 18.7 | 11.8 | 7.9 | 3.2 | 20.3 | 0.6 | 1.2 | 2.6 | 33.7 |  |
| SPRING | 85 | II | 17\% | 118 | 88 | 28 | 157 | 3 | 7 | 6 |  | 806 |
|  |  | \% | 22.0 | 14.6 | 10.9 | 3.5 | 19.5 | 0.4 | 0.9 | 0.7 | 27 |  |
| FALL | 84 | N | 182 | 138 | 87 | 40 | 135 | 6 | 6 | 11 |  | 819 |
|  |  | \% | 22.2 | 16.8 | 10.6 | 4.9 | 16.5 | 0.7 | 0.7 | 1.3 |  |  |

## TO：John Romo

FROM：Theresa Weissglass，Acting Chairperson Early Childhood Education Department

DATE：October 24， 1989
RE：Certificated Personnel Request－Early Childhood Education
Request：One full－time，permanent，contract instructor

## Program Viability and Integrity

The Early Childhood Education Department finds itself at a critical juncture in its history．The department＇s ability to maintain its viability and integrity，its community involvement and statewide and local leadership role while meeting the changing and expanding needs of community child development programs is at risk without additional full－time faculty．

Over the past five years，the Early Childhood Education Department，through the leadership of its chair and the support of administration has steadily strengthened the stature and quality of its academic program and increased the scope of course offerings to meet documented community needs．A mentor program in the first－year
lab practicum flourishes and participation in the faculty advising program has helped the program to achieve low attrition and excellent job placement rates．

Careers in the early childhood education field are growing faster than almost any other area in the job market．The need for employees in all fields creates a direct demand for teachers and directors of early childhood programs to care for the young children of those employees．Santa Barbara and surrounding communities are in dire need of teachers with both ECE certificates and degrees．

With one full－time faculty member the ECE Department has the obligation to strive to meet the huge community need without the person power to accomplish the necessary activities．The State Department of Social Services has recently increased the number of ECE units in specialized areas which teachers of infants and school－age children need to complete for licensing．The ECE Department will need to increase course offerings in order to meet this state mandate．The Bilingual－Bicultural Certificate program approved by CAC last June（the first of its kind in California community colleges）will also require additional TLUs to accommodate the demand for coursework in this rapidly growing area．

In addition to a larger course load，the department＇s one faculty member will need to do even more recruiting，orienting and advising if we are to fill the community demands for teachers．Presently one faculty member must handle all departmental programs＇supervision，activities and administration including course development， department planning，part－time instructor hiring，orientation，supervision and eval－ uation，coordination with the Children＇s Center，relations with community schools， licensing agencies and professional organizations and student orientation while carrying a full－time teaching load with campus committee participation and no re－ lease time for program coordination．

## WSCH and President's Load Figures

The President's load report shows the state average WSCH for early childhood education programs to be 480, while SBCC's ECE program generates 579. This heavier teaching load illustrates what is really an intolerable instructional situation.

The instruction and supervision of ECE first-year practicum students is only possible because of the presence and assistance of the Children's Center teachers. State Department of Education child care funding regulations authorize teachers to supervise students only within the context of their direct teaching of children. Because small children require constant guidance, time spent with adult students compromises the teacher's ability to meet contractual and ethical responsibilities to children.

A random survey of nine community college campuses revealed that the maximum number of practicum students supervised by one instructor was 30 , with the average number 18. Our faculty member supervises a maximum of 55 , with an average of 40 . This is done in addition to the off-campus supervision of 20 second-year students who teach in at least 14 different community schools.

The WSCH figures for the department indicate that 48.5 percent of the department WSCH is generated by hourly faculty. As the planned increases for the bilingual, infant and school-age strands are implemented over the coming year, that percentage will also increase by at least 17 percent. That will bring the precent of WSCH taught by hourly: instructors to 65.5. Because of these recent findings regarding practicum load, the department will be requesting from the Office of Academic Affairs a division of the practicum class into two sections which would even further increase the TLUs which should be assigned to a full-time faculty member.

Comparative data on department non-productive grade rates WSCH/FTE compared to college average and fourth to eleventh week attrition are better than the college average and are attached for your consideration.

It is our belief that it is unrealistic and untenable in the long run for the department to be dependent on one person who must single-handedly carry out the multiple roles listed above, nor is it a situation which reflects well on the college's level of support for programs of demonstrated community need, cost-effectiveness, professional reputation and academic:excellence.
grade distribution summary early childhoco education


GRADE DISTRIBUTION SUMMARY EARLY CHILOHOCO EDUCATION


|  |  |  |  |  |  |  |  |  |  |  |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEMESTER |  |  | A | B | C | D | F | I | CR | NC | W | ENROLLMENT |
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| SPRING | 89 | $\begin{aligned} & N \\ & \text { q } \end{aligned}$ | $\begin{array}{r} 105 \\ 49.3 \end{array}$ | $\begin{array}{r} 41 \\ 19.2 \end{array}$ | $\begin{array}{r} 26 \\ 12.2 \end{array}$ | $\begin{array}{r} 4 \\ 1.9 \end{array}$ | $\begin{array}{r} 1 \\ 0.5 \end{array}$ | $\begin{array}{r} 1 \\ 0.5 \end{array}$ | $\begin{array}{r} 0 \\ 0.0 \end{array}$ | $\begin{array}{r} 0 \\ 0.0 \end{array}$ | $\begin{array}{r} 35 \\ 16.4 \end{array}$ | 213 |
| FALL | 88 | N | 92 | 67 | 28 | 3 | 10 | 2 | 0 | 0 | 57 | 259 |
|  |  | \% | 35.5 | 25.9 | 10.8 | 1.2 | 3.9 | 0.8 | 0.0 | 0.0 | 22.0 |  |
| SPRING | 88 | N | 118 | 64 | 10 | 3 | 5 | 1 | 0 | 0 | 45 | 246 |
|  |  | $\%$ | 48.0 | 26.0 | 4.1 | 1.2 | 2.0 | 0.4 | 0.0 | 0.0 | 18.3 |  |
| FALL | 87 | N | 96 | 80 | 8 | 6 | 5 | 0 | 2 | 0 | 54 | 251 |
|  |  | \% | 38.2 | 31.9 | 3.2 | 2.4 | 2.0 | 0.0 | 0.8 | 0.0 | 21.5 |  |
| SPRING | 87 | N | 93 | 66 | 17 | 6 | 6 | 2 | 0 | 0 | 30 | 220 |
|  |  | \% | 42.3 | 30.0 | 7.7 | 2.7 | 2.7 | 0.9 | 0.0 | 0.0 | 13.6 |  |
| FALL | 86 | N | 83 | 87 | 44 | 5 | 14 | 3 | 0 | 0 | 25 | 261 |
|  |  | \% | 31.8 | 33.3 | 16.9 | 1.9 | 5.4 | 1.1 | 0.0 | 0.0 | 9.6 |  |
| SPRING | 86 | N | 94 | 91 | 40 | 4 | 6 | 1 | 4 | 0 | 38 | 278 |
|  |  | \% | 33.8 | 32.7 | 14.4 | 1.4 | 2.2 | 0.4 | 1.4 | 0.0 | 13.7 |  |
| FALL | 85 | N | 65 | 55 | 22 | 2 | 4 | 4 | 0 | 0 | 30 | 182 |
|  |  | \% | 35.7 | 30.2 | 12.1 | 1.1 | 2.2 | 2.2 | 0.0 | 0.0 | 16.5 |  |
| SPRING | 85 | N | 85 | 73 | 20 | 5 | 2 | 0 | 0 | 0 | 22 | 207 |
|  |  | \% | 41.1 | 35.3 | 9.7 | 2.4 | 1.0 | 0.0 | 0.0 | 0.0 | 10.6 |  |
| FALL | 84 | N | 73 | 61 | 37 | 5 | 11 | 4 | 0 | 0 | 36 | 227 |
|  |  | $\%$ | 32.2 | 26.9 | 16.3 | 2.2 | 4.8 | 1.8 | 0.0 | 0.0 | 15.9 |  |



TII S I A I E

This report card was prepared by Children Now in conjunction with a panel of distinguished California citizens:

Honorable Allen Broussard, Justice, California State Supreme Court Jaime Escalante, Teacher, Garfield High School and subject of the film "Stand \& Deliver"
Honorable Shirley Hufstedler, former U.S. Secretary of Education
Dr. Donald Kennedy, President, Stanford University
Peter V. Ueberroth and Children Now's Policy Advisors, 28 leading children's policy and research analysts from California and throughout the nation. (See back page for complete listing.)

How to Use This Report Card.

Children Now and others prepared this Report Card in order to help Californians help their children. The Report Card is designed to:

- Identify the needs of children and establish clear guidelines for how to measure progress in meeting these needs.
- Provide information which enables California's decision makers to take action and improve the lives of California's 7.6 million children. (The Report Card also identifies where needed information does not exist.)
- Encourage Californians to set measurable goals and tangible outcomes for helping children and to monitor progress over time.

For copies of the Report Card and for detailed briefing material about the 27 children's indicators upon which the California Report Card is based, please write: $C^{\prime \cdot}$ 'Jren Now, 10951 West Pico Blvd., Los Angeles, California, 90064.

ReportCard 1989
Name: California
For: How California Treats Its Children
Overall Grade: $D$
Summary: Invest in the Right Start for Children, Now.
Comments to Californians:

Are these grades good enough for your children?
Far too many of our children now face failure. This Report Card gives
Californians a clear and comprehensive picture of the well-being of children in this state and it shows we need to act, NOW.

What do these grades mean?
They are a strong warning signal and a call to action. California needs a vigorous new partnership of government, business and parents to turn these discouraging grades into high marks.

Is there any good news?
Yes. Much is already being done by California's many dedicated parents and conscientious professionals who work with children or on their behalf.

How can we improve?
INVEST IN THE RIGHT START FOR CHILDREN:
Californians can work together to ensure that every child receives:

- A Good Beginning: through early health care, early childhood education, and help for parents and families.
- The Basics: including nutritious food, secure shelter, safety from abuse and neglect, and an enriching home environment.
- Opportunities for Economic Independence: through quality education, job training, and economic opportunities -- as well as program ${ }^{-r}$ drug abusers, pregnant teens, juvenile offenders, and at-risk youth.


# SANTA BARBARA CITY COLLEGE 

TO: John Romo<br>FROM: Cecelia Alvarado Kuster, Acting Dean of Academic Affairs<br>DATE: November 20, 1989<br>RE: Information in response to concerns/questions regarding ECE program enhancement

In hearing questions and concerns you raised regarding additional support for the ECE program in DCC last week, I was taken aback by statements which indicated to me inaccurate assumptions and lack of information about the state of the profession, particularly in our local area. I thought it best to present some current information and my perceptions of the trends in the field.

## A. Low wages in the field

There have been major efforts within the early childhood education profession during the past several years to promote better wages and working conditions. Advocacy efforts in California sponsored by the California Association for the Education of Young Children (CAEYC) Legislative Symposium, the Child Care Employee Project, and the School Readiness Task Force of the State Department of Education (SDE) have spearheaded this work. The result is steadily increasing salaries within the field. Why is California moving ahead of other states in this area?

1. Supply and demand - The shortage of teachers qualified to teach in early childhood education programs is critical. For every ECE student we can provide there are three job requests received by the ECE Department.
2. Increase in bilingual-bicultural programs - The demands of the changing state demographics are creating many new programs designed to meet the needs of minority populations. Additional skills are required to work in these settings and additional increases in salary are awarded for those who bring these skills to their work. Our Bilingual/Bicultural Certificate was created in response to this need. Local salaries in school district bilingual-bicultural child development programs are three times greater than salaries in private, mainstream programs.
3. ECE students are being trained in advocacy strategies - CAEYC supports legislative internships in Sacramento (two Santa Barbara City College students have been selected as interns) which provide training and experience working with legislators and lobbyists as child/family/child care worker advocates. The inclusion of Child Development Division programs within the Prop. 98 funding mechanism is the result of this lobbying effort.
4. In Santa Barbara, a pro-active stance by the SBCC ECE Advisory Committee has made a difference. In response to low minimum wages being offered to our students the advisory committee voted to recommend a change in policy. The new policy raised the minimum entry salary for teacher positions advertised in our program by 25 percent. There were a few complaints by community schools, but the vast majority complied by raising salaries because they all wished to advertise with us. This example shows the leverage our institution has in making a direct impact on salaries in the field.

Why will salaries in the field continue to increase in the near future?

1. The recent passage of the House version of the Act for Better Childcare (ABC) appropriates $\$ 2.6$ billion for state-funded and private childcare.
2. The recommendations of Bill Honig's School Readiness Task Force provide for the inclusion of four-year-olds in the public school system. Teachers trained in early childhood programs (not elementary) will be hired to work with these children. Salaries will automatically be raised as the teachers become public school employees.
3. Greater numbers of employers are opting to support childcare as a part of employee benefit packages. Centers established by corporations are generally of a higher quality (program and salaries) than private sector schools.
4. The SDE Child Development Training Consortium, from whom we receive a training grant, is focused on training employees already working in state-funded programs who have goals of higher-level positions within the field. The training we provide moves them to the next level of the career ladder and a higher salary level.

## B. Job Opportunity

1. Presently, all ECE students who want them, have jobs before graduating. Most (90\%) have teaching jobs at the end of the first year in the program.
2. The teacher shortage is so great that many preschools are out of compliance with the law by having to hire unqualified individuals as teachers.
3. There are many opportunities in positions other than teaching for which our program is a first, very necessary step. These include: marriage and family counselor; social work/probation; resource and referral; corporate childcare consultant; art and music therapist; parent educator; and many more.
4. Job advancement after initial employment is the rule rather than the exception. With an ECE certificate a student qualifies as a teacher or director of a private preschool. If an AA is completed the graduate qualifies as a teacher in pub-lically-funded programs (much higher pay and benefits). With two year's experience, a BA degree and additional college units in advanced administration, which we offer, one qualifies as a director of a publically-funded program.

## C. Transfer track

1. A transfer option to the CSU is presently available to our students. Most of our graduates who wish to obtain BA degrees in Child Development, Family Studies, Human Development or ECE transfer either to CSU Northridge, CSU San Diego or Cal Poly San Luis Obispo. CSUN accepts all SBCC ECE coursework toward the Child Development major requirements. We are presently negotiating an articulation agreement with CSUN. A large percentage of those transferring in the past have selected Pacific Oaks College, a nationally-recognized, private ECE college in Pasadena. Last year one of our students transferred to Syracuse University. I have received word from the department chair that she is performing at the top of her class.
2. Most of our students prefer to work directly with children as soon as they become qualified to do so. But, after a few years of working in the field some consider options such as administration. At that point, many return to school for bachelor's degree work. I, myself, after receiving my BA from UCSB, returned to SBCC to obtain an AA in ECE, then worked as a teacher and administrator for four years before enrolling in graduate school to do my master's work. Then I remained working in a child development program and was offered a community college, part-time teaching position which led to the full-time position. There is career ladder in the field of ECE.
D. Sensibility of allocating further support to the ECE program
3. Early Childhood Education is an expanding field.
4. The societal need for care and education of young children is tremendous.
5. SBCC's support will continue to impact the profession in positive ways. We can and should lead the state in this area.
6. SBCC's ECE program is strong, innovative and active. The present program already leads other community colleges in areas such as student skills assessment, individualized programming and now with a bilingual/bicultural program component.
7. SBCC should make the statement that early childhood education is important to society.

If as our guiding principles state, we wish to "create a better society," "be responsive to the needs of the community we serve," help the "individuals . . . learn to direct their destiny" (advocacy) and "to provide uncompromisingly excellent quality of instruction in all programs of the college" then further support of the ECE program is imperative.

CK1120A - CK2

TO: Jack Friedlander, Dean, Fine Arts Office of Academic Affairs

FROM: Tom Garey, Chair
RE: Certificated Personnel Requests
DATE: October 23, 1989
For the $1990 / 91$ academic year, the Theatre Arts department is requesting two (2) replacement and one (1) new full-time faculty positions. These include:

Instructor, Acting/Directing (Fortner replacement)
Instructor, Costume/Make-up (Shaw replacement)
Instructor, Acting (New)

Supporting data is attached.

721 Cliff Drive o Santa Barbara, California 93109 -9990 © (805) 965-0581

October 31, 1989

TO: Division Chair Council
cc: Jack Friedlander John Romo

FROM: Tom Garey, Chalrman Department of Theatre Arts

RE: Certificated Personnel Requests

For the $1990 / 91$ academic year, the Theatre Arts Department $1 s$ requesting two (2) replacement and one ( 1 ) new full-time faculty positions. This material is to supplement the formal request submitted to Academic Affairs.

The replacement positions, one instructor in costume and make-up, and one acting/directing instructor, are essential to the continued ability of the Theatre Arts department to effectively offer a comprehensive instructional and production program.

The new position, an instructor in acting, will help the department continue to build its "advanced tralning program" of specialized instruction for careertrack acting students.

## COMMENIS ON SUPPORLING DAIA

1. WSCH/FTE During the 1987-88 academic year, the Theatre Arts program was significantly re-organized. The result of that re-organization has been a department that 1 s leaner, more efficient, and more effective. Since the reorganlzation, a three-year trend toward declining WSCH/FTE has been reversed, with Fall, 1988 and Spring. 1989 figures showing a dramatic improvement. For Fall, 1988 the department WSCH/FTE of 440.20 exceeded the statewlde average for theatre programs by more than 20 points. With departmental efforts toward enhanced recrultment, lncreased student participation, and more effective extracurricular contact between faculty and students. the department faculty are confident that further improvements in this area are likely. Stabllizing the faculty positlons currently up for permanent replacement and adding new faculty should enhance this effort.
2. Full-time/Part-time teaching ratios: Since 1985, there has been a steady increase $1 n$ the proportion of department TLU's taught and WSCH generated by part-time (hourly) faculty. Part-tlme TLU's have lncreased from $22.6 \%$ to $43.9 \% 1$ part-time generated WSCH from 19.6\% to 55.3\%. Some of this increase has been due to addit.ional hourly hired in 1987-88 to replace T. Garey'g reassigned time as Academic Senate president and 1 n 1988-90 by f1111ng 40X of the costume responsibilities with part-time instructors. Much of the increase has resulted

Division Chair Council
Detober 31, 1989
Page 2
from increased demand and enrollments in acting classes, which consistently fill. If the two replacement faculty positions are not filled, the ratio of full-time to part-time teaching in the Theatre Arts department will be the reverse of the $A B 1725$ mandate. On the other hand, even if all three requested positions are approved, the ratio will still be only 60/40, but at least a step in the right direction.

Complete department data on WSCH/FTE and full-time/part-time instruction is attached, as is data on grade distribution.

Clearly, following several tumultuous years, the Theatre Arts department is back "on track" and pursuing a program that is based upon a solid commitment to student needs, is not top heavy with re-assigned time, and is making good use of resources. Permanent replacements for the two faculty positions that are currently filled by temporary contract are essential to maintaining this progress. The addition of the new Acting position would significantly contribute to the development of instructional programs for career-track acting students as well as enhancing the over-all effectiveness of the program.

Specific information related to each requested position follows. Your favorable consideration of these requests is urged.

An effective training and production program in Theatre Arts requires teaching/creative personnel in a variety of specialties. The costume/make-up specialty is one of the essential areas that require ongoing faculty oversight and participation.

The Theatre Arts department has benefited from excellent facilities and outstanding staff support in the costume/make-up area. For the past two years, however, the faculty position has been filled on a temporary contract basis, currently at 60\% FTE, plus hourly. While the incumbent in that temporary post has done an excellent job at re-organizing the area and in building student interest, the uncertainties of the position and the necessity of relying upon a great number of hourly instructors to provide design services has handicapped these efforts.

Last year, a permanent replacement position was recommended by DCC and CPC, but was authorized only as a temporary position by Dr. Mac Dougall, pending another look at department WSCH. As demonstrated by the supporting data, department WSCH/FTE has shown significant improvement since 1987/88. Moreover, enrollment in the costume and make-up classes this fall is exceptionally strong. The Costume Crafts class (TA-3IC) filled for the first time in its history. The make-up class (TA 26) has five more students than there are teaching stations, necessitating the provision of additional temporary teaching students. Student interest, as discovered from faculty/student conferences, indicates that this trend should continue.

Fallure to provide a permanent replacement for this position will severely handicap the department's ability to continue to offer a comprehensive instructional program and to support the costume needs of the production program. We have been fortunate that Mary Gibson, the temporary incumbent, has been able to devote her time and energy to this area, despite being on a 60\% contract. Continuation of this arrangement is neither likely nor desirable, as both the department and Ms. Gibson need full-time commitments.

Qualified hourly instructors in this specialty are available on an inconsistent basis and are frequently not available for semester-length assignments.

Given these factors, permanent replacement for the Instructor (Costume/Make-Up) position 15 essential.

## INSTRUCTOR. ACTING/DIRECTING (Fortner replacement)

Burgeoning enrollment in the Theatre Arts acting classes requires a minimum of two full-time instructors in this area. At present, there are 10 sections of acting and acting-related classes being taught, all but one of which began the semester oversubscribed. Of these, four sections are being taught by hourly.

Additionally, the acting/directing instructors provide the core of directors for the department's production offerings. While hourly directors dre occasionally used, the ongoing role of contract faculty directors insures continuity, consistency of the production experience, and ongoing student interest and participation.

The acting specialty is the strongest area of the Theatre Arts program. Permanent replacement for Mr. Fortner's position will help insure that it will remain so.

## INSTRUCTOR. ACTING <new>

In recent years, the Theatre Arts department has been attempting, with institutional encouragement, to develop a program of specialized training for career-track acting students. This program includes course-work in movement, voice, body relaxation and control, etc. Development of this program has been hampered by the absence of a properly qualified resident instructor and difficulty in retaining qualified hourly instructors.

Pope Freemen is currently on sabbatical leave and is pursuing specialized training that should qualify him to teach in some of these areas, and to supervise the over-all "Advanced Training Program." The addition of one more full-time acting teacher, with qualifications and professional experience in these specialized acting skills would greatly enhance the viability of this program as well as the over-all Theatre Arts program.

Historically, the department's acting faculty has been made up of individuals who are directors and acting teachers. The benefits of adding an acting specialist, whose creative prowess is as an actor, to this cadre are considerable.

Additionally, increasing the number of full-time faculty in Theatre Arts will improve the department's ratio of full-time to part-time teaching and will provide greater resource for providing students in the program with individualized guidance and instruction.

1. The number and percent of total department TLUs_and WSCH taught by part-time (hourly) instructors:

Since Fall, 1985 the percentage of the Theatre Arts department's teaching load and WSCH being handled by part-time (hourly) faculty has risen dramatically, despite the fact that between Fall, 1987 and Fall 1988 the department reduced contract instructional reassigned time from 1.07 FTE to 0 . The following table indicates the changes:

| Semester | FT Co FTE | $\begin{aligned} & \text { ontract } \\ & \text { (\%) } \end{aligned}$ | WSCH | $\begin{aligned} & 1-- \\ & (\%) \end{aligned}$ | $\begin{aligned} & \text { PT } \mathrm{CH} \\ & \text { FTE } \end{aligned}$ | $\begin{aligned} & \text { our } 1 y) \\ & (x) \end{aligned}$ | WSCH | ( $(\%)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| F'89 (proj) (note \#2) | 3.78 | (56.1) | n/a |  | 2.96 | (43.9) | n/a |  |
| S'89 | 3.69 | (46.2) | 1360 | (44.7) | 4.29 | (53.8) | 1685 | (55.3) |
| F'88 | 2.55 | (41.5) | 1355 | (50.1) | 3.60 | (58.5) | 1353 | (49.9) |
| $\begin{aligned} & \text { S'8B } \\ & \text { (note (3) } \end{aligned}$ | 4.47 | (50.7) | n/a |  | 4.35 | (49.3) | n/a |  |
| F'87 | 4.74 | (53.3) | 1389 | (59.4) | 4.16 | (46.7) | 949 | (40.6) |
| 5'87 | 5.27 | (66.3) | 1553 | (78.1) | 2.68 | (33.7) | 435 | (21.9) |
| F'86 | 4.80 | (69.1) | 1532 | (70.5) | 2.15 | (30.2) | 642 | (29.5) |
| 5'86 | 5.36 | (78.9) | 1562 | (77.5) | 1.44 | (21.1) | 452 | (22.5) |
| F' 85 | 5.20 | (77.4) | 1897 | (80.4) | 1.52 | (22.6) | 463 | (19.6) |
| NOTES: FT Contract figures reflect one $60 \%$ contract |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| 2. Loads for $\mathrm{F}^{\prime} 89$ based upon fall scheduled classes, not including cancelled classes. Due to positive attendance |  |  |  |  |  |  |  |  |
| 3. Positive attendance data for S'88 not available. |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| -- SOURCE: SBCC Program Productivity Reports dated 8/15/89,3/31/89, and 4/13/88. |  |  |  |  |  |  |  |  |

2. Evidence_provided_by the department_that_not_filiing the• positions(s) would threaten the viability and integrity of the academic program:

Failure to provide permanent replacements for the vacant positions currently filled with temporary contract faculty will significantly threaten the academic and functional viability of the Theatre Arts program, as indicated in the preceding narrative. Moreover, such a reduction in the number of full-time faculty will have a significantly negative effect upon the ratio of full to part-time instruction in the department. Using Spring, 1989 as a sample semester:

3. Department WSCH/FTE as_compared like disciplines_at other colleges

Based upon the most recent data available, the WSCH/FTE ratio for the Theatre Arts department compares favorably with the SBCC average and with the statewide average for Theatre Arts programs as indicated in the President's Load Study.

For the Fall, 1988 semester:

| WSCH/FTE | SBCC Theatre Arts Depts | 440.29 |
| :--- | :--- | :--- |
| WSCH/FTE | Statewide Theatre Arts Programs |  |
| WSCH/FTE | (per President's Load Study) | 419 |
|  | SBCC College wide | 505.28 |

--SOURCE: President's Load Study (per Friedlander memo, 10/16/89) SBCC Program Productivity Reports dated 8/15/89

Furthermore, the WSCH/FTE ratio for the Theatre Arts department has significantly improved over the past four years. See Evaluation Data ${ }^{4} 5$, following, for comparative data:

## 4. Department "Non-Productive" (sic) Grade Rates:

As indicated on the attached "Grade Distribution Report," the total "non-productive" grades given by the Theatre Arts department has been consistantly below the SBCC average for every semester since Fall, 1983.

Of these, grades "D, F, and N/C" have represented 5.4\% to 14.5\% of the total grades awarded in a given semester. The six-year average for such grades has been 9.3\%, with the past year's range of such grades being 4.6\% to 6.4\%.

Of greater importance, the department's attrition rate, as represented by recorded "W" grades, has consistantly been at or below the SBCC average. Interestingly, based upon Spring, 1989 data, there is a significant discrepancy in the attrition rates for classes taught by full-time versus part-time faculty:

ATTRITION (Spring, 1989) as a percentage of "W" grades awarded compared to total enrollment:
SBCC College wide 24.6\%

TA Department 23.2\%
TA Classes taught by FT faculty 19.1\%
TA Classes taught by PT faculty 29.0\%
--SOURCE: SBCC Grade Distribution Reports dated 9/5/89 and 7/21/89

Of the "W" grades awarded, $45.3 \%$ were in classes taught by full-time faculty, $54.6 \%$ in classes taught by part-time faculty. These percentages closely parallel the FT/PT ratios for the Spring, 1989 semester as reflected in the table for Evaluation Data \#1.

Higher attrition rates for part-time faculty may be partially explained by their reduced visibility and availability to students as compared to full-time faculty. Thus, increasing the proportion of full-time faculty should have a positive effect on attrition rates.

## EVALUATION DATA

## 5. WSCH/FTE compared to college average:

While the WSCH/FTE ratios for the Theatre Arts department have historically fallen below the college average, recent changes in the department's programs and organization have resulted in a significant improvement. These changes include alterations to the program to make it more attractive to students, thus increasing enrollments, and significant reductions in faculty reassigned time for the purpose of department administration.

In reviewing this data, it should be noted that the statewide WSCH/FTE ratio for Theatre Arts programs for Fall, 1989 was 419.

| Acad. Vr. | FALL SEMESTER TA Dept. | WSCH/FTE SBCC | SPRING SEMESTER TA Dept. | WSCH/FTE SBCC |
| :---: | :---: | :---: | :---: | :---: |
| 1988/89 | 440.29 | 505.28 | 381.60 | 465.95 |
| 1987/88 | 262.67 | 493.67 | 184.26(note \#1) | 486. 17 |
| 1986/87 | 312.82 | 489. 16 | 250.15 | 462.95 |
| 1985/86 | 351.21 | 466.37 | 296.58 | 453.46 |

## NOTES:

1. For Spring, 1988, data available does not include positive attendance, which typically represents 20-40\% of department WSCH. WSCH/FTE for this semester shown above reflects a pro-rata adjustment to the datacited in the SBCC Program Productivity Report.

SOURCE: SBCC Program Productivity Reports dated 8/15/89, 3/31/89, and 4/13/88.
6. Fourth to eleventh week attrition rates: See \#4 above.



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SANTA BARBARA CITY COLLEGE
THEATER ARTS DEPARTMENT
TOTAL GRADE DISTRIBUTION
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21-Jul-89

| SEMESTER |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \& YEAR |  |  | A | B | C | D | $F$ | I | CR | NC | W |  |
| ************** |  | *** | ****** | ****** | ****** | ****** | ****** | ****** | ****** | ****** | ****** | ENROLLMENT |
| SPRING | 89 | N | 197 | 134 | 41 | 16 | 18 | 7 | 4 | 1 | 126 | 544 |
|  |  | \% | 36.2 | 24.6 | 7.5 | 2.9 | 3.3 | 1.3 | 0.7 | 0.2 | 23.2 |  |
| FALL | 88 | N | 176 | 131 | 61 | 15 | 23 | 6 | 8 | 0 | 88 | 508 |
|  |  | \% | 34.6 | 25.8 | 12.0 | 3.0 | 4.5 | 1.2 | 1.6 | 0.0 | 17.3 |  |
| SPRING | 88 | N | 185 | 114 | 44 | 7 | 15 | 0 | 5 | 0 | 107 | 477 |
|  |  | \% | 38.8 | 23.9 | 9.2 | 1.5 | 3.1 | 0.0 | 1.0 | 0.0 | 22.4 |  |
| FALL | 87 | N | 157 | 91 | 49 | 27 | 25 | 7 | 3 | 0 | 116 | 475 |
|  |  | $\%$ | 33.1 | 19.2 | 10.3 | 5.7 | 5.3 | 1.5 | 0.6 | 0.0 | 24.4 |  |
| SPRING | 87 | N | 156 | 105 | 48 | 10 | 19 | 3 | 4 | 1 | 89 | 435 |
|  |  | \% | 35.9 | 24.1 | 11.0 | 2.3 | 4.4 | 0.7 | 0.9 | 0.2 | 20.5 |  |
| FALL | 86 | N | 164 | 121 | 52 | 16 | 45 | 4 | 3 | 2 | 109 | 516 |
|  |  | \% | 31.8 | 23.4 | 10.1 | 3.1 | 8.7 | 0.8 | 0.6 | 0.4 | 21.1 |  |
| SPRING | 86 | N | 130 | 95 | 38 | 11 | 10 | 1 | 2 | 0 | 98 | 385 |
|  |  | \% | 33.8 | 24.7 | 9.9 | 2.9 | 2.6 | 0.3 | 0.5 | 0.0 | 25.5 |  |
| FALL | 85 | N | 192 | 90 | 49 | 11 | 27 | 2 | 5 | 0 | 81 | 457 |
|  |  | \% | 42.0 | 19.7 | 10.7 | 2.4 | 5.9 | 0.4 | 1.1 | 0.0 | 17.7 |  |
| SPRING | 85 | N | 104 | 96 | 38 | 15 | 30 | 1 | 2 | 1 | 80 | 367 |
|  |  | \% | 28.3 | 26.2 | 10.4 | 4.1 | 8.2 | 0.3 | 0.5 | 0.3 | 21.8 |  |
| FALL | 84 | N | 178 | 92 | 49 | 12 | 37 | 23 | 3 | 0 | 71 | 465 |
|  |  | \% | 38.3 | 19.8 | 10.5 | 2.6 | 8.0 | 4.9 | 0.6 | 0.0 | 15.3 |  |

# DEPARTMENT OF COMMUNICATION PROPOSAL FOR NEW CONTRACT POSITION <br> Fall, 1989 

The Communication department proposes addition of a full time, contract faculty member beginning in Fall 1990. The department bases this proposal on the following factors, identified by the Vice President of Academic Affairs in his September 20, 1989 memorandum:

## 1. Number and percent of total TLUs and WSCH taught by hourly instructors

With a new position, the ratio of contract to hourly TLU's will move closer to AB 1725 guidelines. Without the position the ratio will not improve.


The ratio of contract to hourly WSCH will also improve with a new position. Without the position, the ratio will decline.

WSCH WITH AND WITHOUT NEW CONTRACT


## 2. Evidence provided by the department that not filline the position will

 threaten the viability and integritv of the academic programDemand for Comm. 23 has grown by 50 percent in the last two years. At the same time, the department's ability to find hourly faculty qualified to teach this course has weakened, since UCSB's Communication Studies program no longer produces graduates with public speaking coursework or teaching experience. Without the new contract position, the department is unlikely to be able to offer enough sections of Comm. 23 to meet the growing demand.

The Communication Laboratory has expanded its operations this year, and plus-one hours will be offered for Comm. 21 and Comm. 23 beginning in Spring 1990. Currently, temporary contract faculty play an important role in planning and staffing the lab. The department needs to convert this temporary position to a permanent one to insure the continued success of the lab.

## 3. Department WSCH/ETE as compared to like disciplines at other colleges

The President's Load Report shows the WSCH/FTE for communication to be 460 statewide. SBCC Communication department 's Spring 1990 WSCH/FTE will be 524.3.

> COMMUNICATION PRODUCTIVITY: SBCC vs. STATE AVERAGE


## 4. Department non-productive grade rates

Communication department non-productive grade rates are lower than the college average. Communication averages 29.76\% non-productive grades for the six semesters from Fall 1986 through Spring 1989. The college-wide rate for the same period was $35.56 \%$

NONPRODUCTIVE GRADES
(Fall 86-Spring 89)


## 5. WSCH/FTE compared to the college ayerage

With the addition of a plus-one hour in Comm. 21 and Comm. 23, Communication WSCH/FTE will exceed the college rate beginning in Spring 1990.

WSCH/FTE:
COMMUNICATION vs. COLLEGE AVERAGE


## 6. Attrition rates

The Communication department's attrition rates have been low for many years. The department's five year attrition rate is 16.62 percent, which is dramatically lower than the college-wide rate of 24.04 percent for the same period.

ATTRITION RATE:
Fall 84-Spring 89


| serester 6 TEAR 50067015 | Instr. status | Instruetor Meadoant 12 |  | First Census DEPARTMENT USCM |  | 2 of total COLLEGE uSCH | First Census TOTAL COLLEGE usch | samta barbara city college SPEEEH $\&$ CONUNICATIONS DEPARTMENT PROGRAM PRCDUCTIVITY |  |  |  |  |  |  |  | All Instructional (lacludes instruetiona: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Fully Instruetional (Reassigned-Time Nor Ineluted) |  |  |  |  |  |  |  |  |
|  |  |  |  |  | $20 F$ DEPT FTE |  |  | 2 of. total COllege FTE | total COLLEGE FTE | Department USCH/FTE | total corlece USCH/FTE | $\begin{aligned} & \text { DEPT } \\ & \text { 2MSCH/ } \\ & \text { XFTE } \end{aligned}$ | DEPT fie |  | \% OF <br> DEPT <br> FTE | 2 of total COLLEGE FTE | total COLLEGE FTE | DEPARTY USCH/F |
| SPRIMG 89 | contraet | 5 | 41.7 |  |  |  | 1527.40 |  | 76600.56 | c | 3.50 | 49.7 |  | 157.08 | 426.28 | 488.23 |  | c | 3.70 | 49.3 |  | - 167.56 | 412.81 |
|  | Mourly | 7 | 58.3 |  |  |  | 1302.00 |  | 40885.98 | n | 3.4 | 50.3 |  | 100.81 | 357.69 | 486.02 |  | N | 3.80 | 50.7 |  | 102.20 | 362.62 |
|  | rotal ... | .. | .... |  | 2829.40 | 2.25 | 125606.52 |  | 7.26 |  | 2.81 | 87.89 | 390.80 | 687.36 | 0.80 |  | 7.50 |  | 2.78 | 269.76 | 37.25 |
| Fall 80 | contract | 4 | 36.6 |  | 1030.17 |  | 82560.91 | c | 3.40 | 53.9 |  | 159.29 | 317.70 | 518.18 |  | c | 3.40 | 53.9 |  | 162.25 | 317.70 |
|  | Mourly | 7 | 63.6 |  | 1618.00 |  | 47310.46 | . 1 | 2.91 | 46.1 |  | 93.87 | 556.01 | 504.00 |  | n | 2.91 | 46.1 |  | 囚. 76 | 556.01 |
|  | Total .. | .. | .... | - | 2608.17 | 2.08 | 129051.55 |  | 6.31 |  | 2.49 | 83.16 | 427.60 | 512.92 | 0.83 |  | 6.31 |  | 2.66 | 26.99 | 427.00 |
| Sprise 88 | contract | 4 | 40.0 |  | 164.00 |  | 7730.62 | c | 3.40 | 56.0 |  | 14.87 | 683.53 | 534.48 |  | c | 3.40 | 56.0 |  | 155.07 | 483.53 |
|  | Mourly | 6 | 60.0 |  | 1146.00 |  | 42197.76 | " | 2.67 | 4.0 |  | 00.06 | 420.46 | 465.45 |  | n | 2.67 | 46.0 |  | 00.00 | 428.46 |
|  | Total | . | ... |  | 2780.00 | 2.33 | 11988.18 |  | 6.07 |  | 2.58 | 235.53 | 459.31 | 507.91 | 0.00 |  | 6.07 |  | 2.67 | 266.06 | 459.31 |
| fall 87 | contrect | 4 | 50.0 |  | 1307.72 |  | E5033. 40 | c | 3.27 | 57.7 |  | 150.62 | 426.38 | 557.25 |  | c | 3.27 | 57.7 |  | 159.97 | 426.38 |
|  | .nourly | 4 | 50.0 |  | 968.00 |  | 42936.07 | " | 2.40 | 42.3 |  | 80.63 | 403.33 | 670.02 |  | n | 2.60 | 42.3 |  | 90.47 | 603.33 |
|  | Total .. | .... | ... |  | 2555.72 | 1.86 | 126058.37 |  | 5.67 |  | 2.36 | 240.25 | 415.47 | 528.07 | 0.70 |  | 5.67 |  | 2.26 | 20.46 | 615.67 |
| SPRIUC 87 | contraet | 3 | 30.0 |  | 1003.68 |  | 78562.78 | c | 2.53 | 45.8 |  | 155.85 | 632.28 | 502.81 |  | c | 2.53 | 45.8 |  | 163.29 | 432.28 |
|  | Mourly | 7 | 70.0 |  | 1289.00 |  | 36607.19 | * | 3.00 | 56.2 |  | 06.62 | 429.67 | 430.26 |  | * | 3.00 | 54.2 |  | 86.62 | 429.67 |
|  | rotat | .... | ... |  | 282.68 | 2.08 | 116769.97 |  | 5.53 |  | 2.30 | 240.47 | 430.66 | 47.27 | 0.80 |  | 5.53 |  | 2.23 | 267.91 | 430.86 |

19-Jul-89

| SEMESTE <br> $\&$ YEAR <br> ******* | R <br> ******* | *** | $\stackrel{A}{\star * * * *}$ | $\underset{\text { ****** }}{\mathrm{B}}$ | $\underset{\star * * * * *}{\text { C }}$ | $\underset{* * * * *}{\text { D }}$ | $\underset{* * * * * *}{\boldsymbol{F}}$ | $\underset{\text { \#**t** }}{\text { I }}$ | $\underset{\star * * * * *}{\text { CR }}$ | $\begin{aligned} & \text { NC } \\ & \star * * * * \end{aligned}$ | $\underset{\text { ****** }}{\text { W }}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SPRING | 89 | $\begin{aligned} & N \\ & \text { f } \end{aligned}$ | $\begin{array}{r} 168 \\ 18.0 \end{array}$ | $\begin{array}{r} 292 \\ 31.4 \end{array}$ | $\begin{array}{r} 176 \\ 18.9 \end{array}$ | $\begin{array}{r} 76 \\ 8.2 \end{array}$ | $\begin{array}{r} 53 \\ 5.7 \end{array}$ | $\begin{array}{r} 3 \\ 0.3 \end{array}$ | $\begin{array}{r} 2 \\ 0.2 \end{array}$ | $\begin{array}{r} 2 \\ 0.2 \end{array}$ | $\begin{array}{r} 159 \\ 17.1 \end{array}$ | 931 |
| FALT | 88 | $\begin{aligned} & \mathrm{N} \\ & \mathbf{2} \end{aligned}$ | $\begin{array}{r} 184 \\ 21.0 \end{array}$ | $\begin{array}{r} 255 \\ 29.1 \end{array}$ | $\begin{aligned} & 184 \\ & 21.0 \end{aligned}$ | $\begin{array}{r} 60 \\ 6.9 \end{array}$ | $\begin{array}{r} 47 \\ 5.4 \end{array}$ | $\begin{array}{r} 8 \\ 0.9 \end{array}$ | $\begin{array}{r} 7 \\ 0.8 \end{array}$ | $\begin{array}{r} 0 \\ 0.0 \end{array}$ | $\begin{array}{r} 130 \\ 14.9 \end{array}$ | 875 |
| SPRING | 88 | $\begin{aligned} & N \\ & \mathbf{N} \end{aligned}$ | $\begin{array}{r} 148 \\ 16.2 \end{array}$ | $\begin{array}{r} 311 \\ 34.1 \end{array}$ | $\begin{array}{r} 185 \\ 20.3 \end{array}$ | $\begin{array}{r} 46 \\ 5.0 \end{array}$ | $\begin{array}{r} 53 \\ 5.8 \end{array}$ | $\begin{array}{r} 3 \\ 0.3 \end{array}$ | $\begin{array}{r} 4 \\ 0.4 \end{array}$ | $\begin{array}{r} 0 \\ 0.0 \end{array}$ | $\begin{array}{r} 161 \\ 17.7 \end{array}$ | 911 |
| FALT | 87 | $\begin{aligned} & N \\ & \text { f } \end{aligned}$ | $\begin{array}{r} 113 \\ 14.2 \end{array}$ | $\begin{array}{r} 276 \\ 34.8 \end{array}$ | $\begin{array}{r} 161 \\ 20.3 \end{array}$ | $\begin{array}{r} 48 \\ 6.0 \end{array}$ | $\begin{array}{r} 51 \\ 6.4 \end{array}$ | $\begin{array}{r} 3 \\ 0.4 \end{array}$ | $\begin{array}{r} 29 \\ 3.7 \end{array}$ | $\begin{array}{r} 1 \\ 0.1 \end{array}$ | $\begin{array}{r} 112 \\ 14.1 \end{array}$ | 794 |
| SPRING | 87 | $\begin{aligned} & \mathrm{N} \\ & \mathrm{f} \end{aligned}$ | $\begin{array}{r} 136 \\ 16.4 \end{array}$ | $\begin{array}{r} 232 \\ 28.1 \end{array}$ | $\begin{array}{r} 166 \\ 20.1 \end{array}$ | $\begin{array}{r} 62 \\ 7.5 \end{array}$ | $\begin{array}{r} 45 \\ 5.4 \end{array}$ | $\begin{array}{r} 2 \\ 0.2 \end{array}$ | $\begin{array}{r} 52 \\ 6.3 \end{array}$ | $\begin{array}{r} 8 \\ 1.0 \end{array}$ | $\begin{array}{r} 124 \\ 15.0 \end{array}$ | 827 |
| EALC | 86 | $\begin{aligned} & \mathrm{N} \\ & \mathrm{t} \end{aligned}$ | $\begin{array}{r} 99 \\ 15.2 \end{array}$ | $\begin{array}{r} 170 \\ 26.0 \end{array}$ | $\begin{array}{r} 139 \\ 21.3 \end{array}$ | $\begin{array}{r} 54 \\ 8.3 \end{array}$ | $\begin{array}{r} 49 \\ 7.5 \end{array}$ | $\begin{array}{r} 3 \\ 0.5 \end{array}$ | $\begin{array}{r} 47 \\ 7.2 \end{array}$ | $\begin{array}{r} 2 \\ 0.3 \end{array}$ | $\begin{array}{r} 90 \\ 13.8 \end{array}$ | 653 |
| SPRING | 86 | $\begin{aligned} & \mathrm{N} \\ & \mathbf{Z} \end{aligned}$ | $\begin{array}{r} 138 \\ 17.0 \end{array}$ | $\begin{array}{r} 236 \\ 29.0 \end{array}$ | $\begin{array}{r} 172 \\ 21.1 \end{array}$ | $\begin{array}{r} 54 \\ 6.6 \end{array}$ | $\begin{array}{r} 39 \\ 4.8 \end{array}$ | 0 0.0 | $\begin{array}{r} 26 \\ 3.2 \end{array}$ | $\begin{array}{r} 6 \\ 0.7 \end{array}$ | $\begin{array}{r} 143 \\ 17.6 \end{array}$ | 814 |
| FALI | 85 | $\begin{aligned} & \mathrm{N} \\ & \mathrm{t} \end{aligned}$ | $\begin{array}{r} 100 \\ 15.5 \end{array}$ | $\begin{array}{r} 195 \\ 30.2 \end{array}$ | $\begin{array}{r} 125 \\ 19.3 \end{array}$ | $\begin{array}{r} 48 \\ 7.4 \end{array}$ | $\begin{array}{r} 34 \\ 5.3 \end{array}$ | $\begin{array}{r} 4 \\ 0.6 \end{array}$ | $\begin{array}{r} 7 \\ 1.1 \end{array}$ | $\begin{array}{r} 2 \\ 0.3 \end{array}$ | $\begin{array}{r} 131 \\ 20.3 \end{array}$ | 646 |
| SPRING | 85 | $\begin{aligned} & \mathrm{N} \\ & \text { to } \end{aligned}$ | $\begin{array}{r} 108 \\ 16.5 \end{array}$ | $\begin{array}{r} 152 \\ 23.2 \end{array}$ | $\begin{array}{r} 145 \\ 22.2 \end{array}$ | $\begin{array}{r} 51 \\ 7.8 \end{array}$ | $\begin{array}{r} 40 \\ 6.1 \end{array}$ | $\begin{array}{r} 4 \\ 0.6 \end{array}$ | $\begin{array}{r} 15 \\ 2.3 \end{array}$ | $\begin{array}{r} 4 \\ 0.6 \end{array}$ | $\begin{array}{r} 135 \\ 20.6 \end{array}$ | 654 |
| FALI | 84 | $\begin{aligned} & N \\ & \mathbf{N} \end{aligned}$ | $\begin{array}{r} 105 \\ 17.4 \end{array}$ | $\begin{array}{r} 186 \\ 30.8 \end{array}$ | $\begin{array}{r} 121 \\ 20.1 \end{array}$ | $\begin{array}{r} 37 \\ 6.1 \end{array}$ | $\begin{array}{r} 48 \\ 8.0 \end{array}$ | $\begin{array}{r} 2 \\ 0.3 \end{array}$ | $\begin{array}{r} 10 \\ 1.7 \end{array}$ | $\begin{array}{r} 3 \\ 0.5 \end{array}$ | $\begin{array}{r} 91 \\ 15.1 \end{array}$ | 603 |

GRADE DISTRIBUTIOM sMoury .. SPEEEK 8 atownications DEPT.


| Course | COMPUTATION\#Sections | OF PROJECTED WSCH FIGURES SPRING 1990 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | WSCH | \#students | $=$ | Total WSCH |
| 21 | 16 | 4 | 30 |  | 1792 |
| 23 | 9 | 4 | 28 |  | 1008 |
| 25 | 2 | 3 | 30 |  | 180 |
| 27 | 2 | 3 | 30 |  | 180 |
| 31 | 1 | 3 | 30 |  | 90 |
| 35 | 1 | 3 | 25 |  | 75 |
| 39 | 1 | 3 | 30 |  | 90 |
| 101 | 1 | 3 | 40 |  | 120 |
| 171 | 1 | 3 | 40 |  | 120 |
| 181 | 1 | 3 | 25 |  | 75 |
| 182 | 1 | 3 | 15 |  | 45 |

## Contract Faculty WSCH

```
Adler (Grandbouche--60%)
    C21 x 3 = (3\times4\times30)
    360
Crawford
    C21 x 2, C25 x 2, C39 x 1= (90 + 180 + 240) = 510
Peterson
        C23 x 3, C35 x 1= (336 + 75) = 411
Wiemann
        C21 x 3, C31 x 1, C101 x 1 = (360+90+120) = 570
    CONTRACT WSCH WITHOUT NEW CONTRACT = 1851
        (49% of total Department WSCH)
```

AB1725 position
Duran

| C23 $\times 4, \mathrm{C} 21 \times 1=(448+120)$ | $=$ | 568 |
| :---: | :--- | :--- |
| CONTRACT WSCH WITH NEW CONTRACT |  | 2419 |
| ( $64 \%$ of total Department WSCH $)$ |  |  |

## CERTIFICATED PERSONNEL REQUEST

## ASSOCIATE DEGREE NURSING PROGRAM

REQUEST: TWO (2) FULL-TIME, PERMANENT, CONTRACT, TENURED INSTRUCTORS.
I. REPLACEMENT POSITION FOR RETIREMENT - ONE INSTRUCTOR POSITION

One full-time permanent, contract, tenure-track position to fill position vacated by the retirement of Nancy Ann Metz.

## A. JUSTIFICATION

1. Increase in ADN Student Enrollment

Fall, 1989 enrollment has been increased to 115 students. Fall, 1988 enrollment was 87 students.
2. Hospital Funding of Additional ADN Instructor Position

The three acute care hospitals of Santa Barbara have donated money to hire an additional full-time temporary ADN instructor for three years. The impetus behind this decision is the current nursing shortage in Santa Barbara. The ADN program could not admit additional students without additional faculty, thus the donation from the hospitals.

In February, 1989 when this instructor position was funded by the hospitals, the retirement of Nancy Metz was not anticipated. The hospital-funded position was an "addition" to the ADN faculty and acceptance of ADN students was planned according to this number of instructors. The retirement of Nancy Metz was not announced until May, 1989.

The student enrollment has already been increased. Qualified applicants are currently being given entry dates for Spring, 1991. If this position is not filled, students who have been accepted into the ADN program will have to be cancelled. Hospital funding which has been for an "additional" instructor may be jeopardized.
3. Board of Registered Nursing Requirements

The California Board of Registered Nursing (BRN) requires each ADN program to have at least one full-time permanent instructor qualified to teach in each of the areas of nursing specialization (i.e., psychiatric nursing, pediatric nursing, etc.) Nancy Metz was the Psychiatric Nursing instructor. No other ADN instructor has a psychiatric specialization.

For the 1989-90 academic year, the BRN has approved a temporary contract instructor to teach psychiatric nursing. However, this person does not have a Master's Degree in Psychiatric Nursing which is the usual BRN requirement.

There is no one in Santa Barbara who meets the BRN psychiatric instructor requirement. It is necessary to advertise and search for a qualified instructor.
II. REPLACEMENT FOR HOURLY INSTRUCTORS - ONE INSTRUCTOR POSITION

## A. JUSTIFICATION

1. Increase in department use of Hourly Instructors

Fall, 1989 ADN Faculty consists of:
Six full-time instructors (2 on temporary contract)
One 60\% temporary contract
Three 60\% hourly
One 40\% hourly
a. TLU's and WSCH
(1) The TLU Report does not reflect TLU's and WSCH for clinical instruction by hourly instructors. There are no separate clinical lab courses because clinical mastery is included in each nursing course.
(2) Department WSCH/FTE has increased from 207.96 in Spring, 1987 to 247.53 in Spring, 1989.
b. President's Load Report

The President's Load WSCH/FTE figure is 289. The SBCC ADN program WSCH/FTE is 247.53 for Spring, 1989. In Spring, 1989 ADN faculty reviewed actual WSCH and are reporting short course hours more specifically. Additionally, a Nursing Topics Group that was being offered to students for "enrichment" is now a course (Topics in Nursing), with current enrollment of 70 students for Fall, 1989. The Fall, 1989 WSCH should indicate those changes.
c. Non-productive Grades

In the ADN program (since Fall 1983 reporting) the percent of non-productive grades has never been higher than $12.9 \%$. Spring, 1989 was 8.8\%.
2. Fragmentation of ADN Program
a. Within the ADN Program, each course is interdependent.
b. The ADN contract faculty has two weekly meetings:

* ADN faculty meeting
* Meeting to schedule students at the clinical facilities (hospitals)
c. The ADN faculty has a curriculum meeting twice each month.
d. Three $60 \%$ hourly instructors are responsible for clinical instruction of three groups of students in the hospitals. Clinical instruction is an essential part of the ADN program! Clinical instructors are responsible to teach, evaluate, interact with hospital staff, patients, family, etc. and help implement ADN curriculum at the clinical level. Hourly clinical instructors do not spend any time on campus interacting with other faculty, campus students, etc. All of their allotted paid time is spent in clinical instruction.
e. ADN Program fragmentation occurs because hourly instructors, who are responsible for implementing program and college politics, are not on campus to attend faculty, scheduling, or curriculum meetings.
f. Decrease in the number of hourly clinical instructors would increase program cohesion, allowing students and the clinical facilities to experience a more smoothly functioning level of instruction. This would facilitate students' completion of clinical requirements.

3. $A B 1725$ Minimum Qualifications
a. Mimimum qualifications for Nursing Instructor are:
"Master's in Nursing
OR Bachelors in Nursing AND Masters in Health Education
$O R$ the equivalent
OR the minimum qualifications as set by the Board of Registered Nursing", whichever is higher
b. It becomes increasingly difficult to find hourly clinical instructors who meet established minimium qualifications.
c. The remuneration for hourly clinical instruction (lab rate) is lower than that for nurses working per diem through nursing registers.

NSRTロミニシーから品


Departisis：


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－－Course－．－Inetructor－

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METZ N $\begin{aligned} & \text { TこtョIs：}\end{aligned}$
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$\begin{array}{lllll}6 & 17.6 & 9 & \hat{6} 6.4 & 16\end{array} \mathbf{4 7} .0$

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HAR：NA F ： 0573 Totals：

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$\begin{array}{llll}3 & 33.3 & 111.1 & 555.5 \\ 3 & 33.3 & 111.1 & 555.5\end{array}$
$\begin{array}{llll}3 & 33.3 & 111.1 & 555.5\end{array}$
$\begin{array}{llllll}7 & 38.8 & 6 & 33.3 & 1 & 5.5 \\ 7 & 38.8 & 6 & 33.3 & 1 & 5.5\end{array}$
$\begin{array}{llllll}5 & 33.3 & 4 & 26.6 & 2 & 13.3 \\ 5 & 33.3 & 4 & 26.6 & 2 & 13.3\end{array}$
$\begin{array}{llllll}7 & 24.1 & 11 & 37.9 & 8 & 27.5\end{array}$ $\begin{array}{lllll}724.1 & 11 & 37.9 & 8 & 27.5\end{array}$
$\begin{array}{llllll}2 & 20.0 & 3 & 30.0 & 4 & 40.0 \\ 2 & 20.0 & 3 & 30.0 & 4 & 40.0\end{array}$
$\begin{array}{lllll}4 & 57.1 & 2 & 28.5 & 14.2 \\ 4 & 57.1 & 2 & 28.5 & 114.2\end{array}$

| 5 | 29.4 | 7 | 41.1 | 4 | 23.5 |
| :--- | :--- | :--- | :--- | :--- | :--- |

$529.4 \quad 741.1 \quad 423.5$
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$\begin{array}{lllll}5 & 38.4 & 323.0 & 323.0 \\ 5 & 38 & 4 & 3 & 23.0\end{array}$
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| 2 | 7.6 |
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$\begin{array}{rrrrrr}4 & 28.5 & 5 & 35.7 & 4 & 28.5 \\ 4 & 28.5 & 5 & 35.7 & 4 & 28.5 \\ 12 & 66.6 & 2 & 11.1 & 4 & 22.2 \\ 12 & 66.6 & 2 & 11.1 & 4 & 22.2 \\ 2 & 11.7 & 6 & 35.2 & 7 & 41.1 \\ 2 & 11.7 & 6 & 35.2 & 7 & 41.1 \\ 16 & 100 & & & & \\ 16 & 100 & & & & \\ 10 & 71.4 & 1 & 7.1 & 1 & 7.1 \\ 10 & 71.4 & 1 & 7.1 & 1 & 7.1 \\ 1 & 12.5 & 5 & 62.5 & 2 & 25.0 \\ 1 & 12.5 & 5 & 62.5 & 2 & 25.0\end{array}$


Total

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SANTA BARBARA CITY COLLEGE
NURSING-ADN PROGRAM
TOTAL GRADE DISTRIBUTION

19-Jul-89
09:10 AM


GRADE DISTRIBUTION SUMMARY .- Nursing-ADN Program


SF'ANISH LIEF'AFTMENT REQUEST FOR INSTRUCTORS

To: Jack: Friedlander, Clean, Academic Affairs

From: Alfonso Hernandez, Spanish

Fie: Fiequest for Additional Spanish Instructors

Lien Fried lander:

The Spanish Department is requesting two FTE instructors.
The first census report for the spring of 1787 shows that our WSCH is at Jozio, up 1202 from the WSCH in the spring of 1987. Although we offer no more than seven different courses, these have expanded to 21 classes and a total of 84 THU's.

We have a total of ten teachers: Three contracted and seven hourlies. Of the three contracted teachers, one works in the evening program; the other two teach during the day. Our WSLH/FTE is presently bel fall, 88; as compared to the WSCH/FTE of sig in other community colleges, according to the President's Load Study.

If we are to manage the spanish program effectively, we need teachers who can make a serious time commitment to the many tasks before us. As of now, there is the need to develop materials, to explore innovative teaching approaches, and to develop assessment instruments to deal effectively with attrition. We need a team. Working with hourly instructors alone will not do it.

The Spanish Liepartment has the potential to do more $1 \pi$ behalf of City College, but one or two individuals cannot do all the work: It is my hope that you give careful consideration to our request.

## audlerváudez

Alfonso HErnandez, fair, Spanish Department

The present plan serves as a mejoiner document to our evaluation report of $1987-88$. Its primary aim is to express the [lepartment's direction for the following year and to emphasize the Lepartment's intent to do its share in implementing institutional goals as expressed in the Statement of Institutional Ilirections.

In assesslng its program, we focused on several categories which will allow us to attend to the continued evaluation and improvement of the services we provide our students and the community. Among these categories are:

1. The Core Frogram (Course Offerings)
2. Curricul Lim Lievelopment
3. Staff Ilevelopment
4. Articulation
5. Llepartment Needs and Concerns

An updated assessment of the progress we have made since 1887-88 §hows that we have advanced considerably toward the realizatıon of our ob,jectives.

The first $\quad$ ensus report for the spring of $8 \%$ shows that our WSCH is at 3626 , up 120 from the WSCH in the spring of

E7. Uurs 15 a solid core program. Although we offer mo more than seven different courses, these have expanded to 21 classes and a total of 84 TLU's. We have a total of 10 teachers, $\overline{3}$ contracted and 7 hourlies. Uur present $\{f a l l$, B8) WSCHiFTE is 621, as compared to the WSCHiFTE of 以̄O in other community colleges, according to the Fresident's Load Study.

A great deal has been done to upgrade and improve the content and methods of delivery. Although we are now in the process of retiining the implementation of our ideas and new materials, the beginning student will soon have access to a complete audio-visual-computer related program. We also anticipate upgrading the 1 anguage 1 aboratorv.

As part of the effort to update and revitaliae our stari, the [lepartment had twa publishing houses present a seminar to our instructors. We have also met with our colleagues at the public high Echools and at UCSB in an effort to exchange ideas and to articulate with them more closely.

```
    The Spanish Llepartoment will continue to do work: in the
aforementioned areas in order to provide the best service
possible to its students. It will also commit itself fuliy
to the goals expressed in the Statementr of Institutional
Inrections: especially with those areas discusses below.
```

TFANSFEF EIUCATIUN, VOCATIONAL ELUCATION, SKILLLS ESSENTIAL FOF ACALEMIC SUCCESS

1. Transfer Education
a. The Spanish Llepartment will conduct a survey of student needs and academic back:ground. It will also develop a series of diagnostic exams to determine the tutorial and academic support needed by students.
b. As per request of several underrepresented students, the Liepartment will develop a cultural component. It will explore means of using the many skills the student brings to the language learning setting.
f. To articulate more fully with the UC Transfer General Education Frogram, the Llepartment will assess its program and renumber as necessary.
2. Vocational Education
3. Üur staff will further explore ways of becoming more current with technological chane: discipline, especially as these relate to more fully intergrated programs using audio-visual films and computerized programs.
4. Skills Essential for Academic Success
a. The Clepartment is now incorporating audio-visual materials as a way to enrich the curriculum and as an attmrnative appmoach for del ireming basic skilis instruction in foreign languages.

STULENT ACCESS/SUCCESS
z. Fiecruitment
c. The Department can play a significant role in serving uncerrepresented students, especially Goanj.mh speakers. We need to implement courses that cultivate and stren :csemsed by native sceakers.
3. Fetentian
a-b. The Dedartment is now exploring ways to improve retention.- The curriculum has been redefined and we are in the process of incorporating other
methods oí teaching．We will develop and re干ine assessment，advisement，and counseling instruments as time and energies permit．

## HUMAN FESOUFCES

1．Fecruitment
a．We are fully committed to the goal of obtaining only the best teachers for our department．7̈he Spanish Diepartment，however，only has three contracted instructors－－－one of whom is teaching at night．We need one or two more contracted teachers．

玉．Affirmative fiction
a．We are fully committed to Affirmative Äction goals．

3．Staff Llevelopment
d－e．The Spanish Llepartment is especially sensitive to the underrepresented and disabled student．We have responded to their needs by givjng them all the acadernic and tutorial support possible．

9．We have begun our work：in developing greater expertise in the use of computer technology in instruction．In additional to seminars，we have visited other schools and have attended seminars．We will，of course，redouble our ef̈fort．

FISCAL FESUURCES

Fiscai Fiesponミıbility
a．The Liepartment＇s budgetary allotments are no longer adequate．We need more money to purchase films，to buy other materials we need，and to duplicate．

2．Facilitıes and Equipment
a．The Ilepartment needs more priority rooms and more office space．The language laboratory needs to be replaced．

CULLEGE GUVEFNANCE
2. College Governance

# a-h. The Spanish Clepartment is fully committed to the goals designated in this section. 

FESOURCES REQUESTEI

1. Two FTE instructors
2. Complete replacement of the 1 anguage lab ..... $\$ 100,000$.
3. Three overhead projectors e $\$ 300$. each ....... $\$ 900$.
4. Three Sony tape recorder/players .............. $\$ 1,200$.
5. Increase in budget for the purchase of films... 12,000 .

ن. Increase $1 n$ budget for duplication ....................300.
7. Laser Frinter for the Social Science Livision.... ${ }^{\text {F } 7,422 . ~}$

GRADE DISTRIBUTION SUMMARY -- Spanish Department



SANTA BARBARA CITY COLLEGE
TOTAL GRADE DISTRIBUTION

| SEMESTER <br> \& YEAR <br> * t t t t t t $\star \star \star \star \star$ |  | *** | A ****** | B ****** | C ****** | D ****** | F <br> ****** | I ****** | $\underset{\text { A***** }}{\text { CR }}$ | NC <br> ****** | W ****** | TOTAL <br> ENROLLMENT <br> ************* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SPRING | 89 | N | 208 | 175 | 99 | 29 | 35 | 4 | 16 | 7 | 189 | 762 |
|  |  | \% | 27.3 | 23.0 | 13.0 | 3.8 | 4.6 | 0.5 | 2.1 | 0.9 | 24.8 |  |
| FALL | 88 | N | 165 | 193 | 82 | 24 | 33 | 3 | 9 | 1 | 183 | 693 |
|  |  | \% | 23.8 | 27.8 | 11.8 | 3.5 | 4.8 | 0.4 | 1.3 | 0.1 | 26.4 |  |
| SPRING | 88 | N | 182 | 151 | 77 | 19 | 31 | 2 | 14 | 6 | 178 | 660 |
|  |  | $\%$ | 27.6 | 22.9 | 11.7 | 2.9 | 4.7 | 0.3 | 2.1 | 0.9 | 27.0 |  |
| FALL | 87 | N | 149 | 153 | 84 | 20 | 36 | 6 | 9 | 9 | 142 | 608 |
|  |  | \% | 24.5 | 25.2 | 13.8 | 3.3 | 5.9 | 1.0 | 1.5 | 1.5 | 23.4 |  |
| SPRING | 87 | N | 115 | 100 | 70 | 13 | 18 | 1 | 13 | 5 | 165 | 500 |
|  |  | \% | 23.0 | 20.0 | 14.0 | 2.6 | 3.6 | 0.2 | 2.6 | 1.0 | 33.0 |  |
| FALL | 86 | N | 105 | 117 | 58 | 11 | 24 | 1 | 15 | 2 | 175 | 508 |
|  |  | \% | 20.7 | 23.0 | 11.4 | 2.2 | 4.7 | 0.2 | 3.0 | 0.4 | 34.4 |  |
| SPRING | 86 | N | 81 | 90 | 50 | 17 | 36 | 3 | 11 | 4 | 152 | 444 |
|  |  | \% | 18.2 | 20.3 | 11.3 | 3.8 | 8.1 | 0.7 | 2.5 | 0.9 | 34.2 |  |
| FALL | 85 | N | 89 | 84 | 66 | 17 | 24 | 2 | 9 | 5 | 169 | 465 |
|  |  | \% | 19.1 | 18.1 | 14.2 | 3.7 | 5.2 | 0.4 | 1.9 | 1.1 | 36.3 |  |
| SPRING | 85 | N | 87 | 73 | 45 | 17 | 28 | 3 | 6 | 7 | 132 | 398 |
|  |  | \% | 21.9 | 18.3 | 11.3 | 4.3 | 7.0 | 0.8 | 1.5 | 1.8 | 33.2 |  |
| FALL | 84 | N | 97 | 102 | 64 | 16 | 36 | 4 | 14 | 2 | 179 | 514 |
|  |  | \% | 18.9 | 19.8 | 12.5 | 3.1 | 7.0 | 0.8 | 2.7 | 0.4 | 34.8 |  |

I. SF'ANISH LIEFAFTMENT FFOFILE:

1. --FFIOGFAM ANLI STAFF
-- LIAY andi evening friogfiam
--3 CONTFACTEL INSTFUCTIOFS: 7 HOUFLIES
--3 INSTRUCTOKS TEACH EVENINGS/ 1:2 CONTFACTEUT TO HOUFLY FAATIO
--7 INSTRUCTORS TEACH IN THE LIAY FFOGGAM; $2: 9$ CONTFACTELI TO HOURLY FATIG
--5:7 CONTRACTEL TO HOUFLY FATIO GIVEN IN FJFSS CENSUS INCLULES 2 INSTRUCTOFS FFOM OTHEF: LEFFAFITMENTS
--FATIO CONTFACTELI:HOUFLY INSTFULTOFS. EASED ON 5:7 (C:H) HEALICOUNT: (C) $41.7: 58.3$ (H)
2. CLASSES--SECTIONS--TLU'S--WSCH--FTE LOALI
--7 DIFFEFENT CLASSES
--21 TOTAL SECTIONS

- -90 TOTAL TLU'S
--SFRING 89 WSCH (FIFST CENSUS): 3626.00. UF 1202. FROM SF'RING 1987
--WSCH/FTE (C) 631.74 CF. TO 488.23 TCITAL COLLEGE: WSCH/FTE
(H) bos. Bo CF. TO 486.23 TOTAL COLLEGE WSCH/FTE
--WSCH/FTE: 631.74--AS COMFARELI TO WSCH/FTE OF 509 IN OTHER COMMUNITY COLLEGES (SEE FRESIDENT'S LOAD REFORT)
--TOTAL LIEF'AFTMENT FTE W/O REASSIGNED TIME: 5. 86 TOTAL DEFARTMENT FTE INCL. FEASSIGNEI TIME: 6.07

「C: John Romo, V.F. Instruction, and Jack Friedlander, Divisional Dean From: History Faculty

Re: Requests for l990-1991 Year regardino additional faculty
1.- Conversion of the one-year temporary contract to a tenure-track, regular appointment in Nestern Civilization/ Euronean History.
2. Adjust Professor John C. Eggler's assignment to add one additional course in third-world history in lieu of some of ESL assignment. This course would be given in the autumn term. 11r. Eggler has requested that the remainder of his teaching be in Am. Ethnic Studies rather than ESL.)
B. We request 3 additional units in hourly instruction for a second course in third-world history in the spring semester.
4. We request one additional unit of Western Civilization II to convert a History 5 section to a History II section

5 We request ons additional unit of summer session to convert our evening History 5 class to a ivestern Civilization section. JUSTIFICATIONS

Request \#l Our Departmental $W$ WCH ratio in the fall semester of regular contract instruction is $3,029.37$ out of a department total of 4,578.37. The percentace of WSCH taught by reçular contract staff is $56.2 \%$ of the total instruction, therefore fallinc below the $75 \%$ mandated by ABl 725 . The loss of the temporary contract position would put us out of compliance with the law. The alternative of four hourly additional sections of Wester Civilization, if we lost the temporary contract position and did not convert it to a reçular contract, would place a terrible burden on the 1.5 persons teaching Western Civilization.

Requests \# 2 and 3 Ne anticipate a growth in the need for sophomorelevel history courses for our majors as well as the majors in International Studies, who need third-world courses for their major requirements. Our third-vorld enrollment this fall was at a record hion. we believe that we can easily fill two sections with an acceptable number of stutents.

Fequests $\operatorname{lit}_{4} 4$ and 5 This amounts to only two units, but it will increase the number of sections in a "hot" nart of our curriculum -western Civilization_and make the remaining instruction in History 5 more productive with larger number of students in the American survey course. CONCLUSION Our WSCH ratios exceed SBCC and state averages. We believe we need the above requests to provide quality education for the SBCC student body and to maintain the hiof standard of instruction that has been the tradition of our department.

Poke -1-
santa barbara city college

I': John IRe mo / Jack Friedlander
from: (George rakes, history
Primary factors...

DATE: $10 / 25 / 89$
RE: Supporting Data for Faculty Request for $1990-9 /$

1. Nimener $\$$ To of total departments TRUS $\$$ WSCH
fought by hour ty \& Tamp contract LUS $\ddagger$ SCH
TLUS - Rept. TOtal $=109$; HUURLL: 28; temporary Contract: 15

\#2. Please see cover memorandum
\#3 Dept WSCH/FTE as compared to like disciples a otter colkges History Dept. Average: 675 tate.

H4. Non productive grades: Heston Department: $31,3 \%$ - College-wide $3530 /$
(over) a. Large $n u$ umber of hourly instructors have a. higher attrition rate thane contract sta,
'over) b-curtract staff hold more office hours and bring greater commit meat to student
page z

TO: John/ Jack
FROM: Itistory
santa barbara city college
DATE:
RE: Supporting data (Continued)
$\# 5$ WSCH/FTE compared to college average

-Fate: 211
\#6 Attrition Rates (Spring'sa)
History Reft - 19.2\%. college-wide 24.6\%

SANTA BARBARA CITY COLLEGE
MEMORANDUM
TO. John Romo, Vice President, Academic Affairs
FROM: Psychology Department
DATE: $\quad$ October 25, 1989
SUBJECT: Request for New Permanent Certificated Position
(1) THE NUMBER AND PERCENT OF TOTAL DEPARTMENT TLUs AND WSCH TAUGHT BY HOURLY INSTRUCTORS:

|  | TLUs <br> (taught by Hrly) | \% OF DEPT TLUs <br> (taught by Hrly) | WSCH <br> (taught by Hrly) | \% OF DEPT. WSCH <br> (taught by Hrly) |
| :--- | :---: | :---: | :---: | :---: |
| F 1989 | 19 | 38.8 |  |  |
| S 1989 | 12 | 31.0 | 705 | 32 |
| F 1988 | 21 | 43.75 | 1131 | 44 |
| S 1988 | 12 | 31.0 | 327 | 17 |
| F 1987 | 21 | 44.6 | 882 | 42 |
| S 1987 | 12 | 31.0 | 282 | 15 |

(2) NOT APPLICABLE
(3) DEPARTMENT WSCH/FTE AS COMPARED TO LIKE DISCIPLINES AT OTHER COLLEGES:
(President's Load Study)

| WSCH/FTE <br> Psychology Courses <br> at Other Colleges | WSCH/FIE <br> Psychology Courses <br> at SBCC |
| :---: | :---: |
|  | 650 |

(4) NOT APPLICABLE
(5) DEPARTMENT WSCH/FTE COMPARED TO COLLEGE AVERAGE:

DEPT. WSCH/FTE
S 1989
791.79

F 1988
733.14

S 1988
F 1987
S 1987
715.73
666.45
676.07

COLLEGE AVERAGE WSCH/FTE
487.36
512.92
507.91
528.07
477.27
(6) NOT APPLICABLE

## JUSTIFICATION

Before Dennis Coon resigned (prior to Prop. 13), our full complement of permanent certificated staff was 3 FTEs. Since that time, we have been unable to recover our full complement, even though enrollment in the department has steadily increased. At the present time, the department is impacted and we have to turn away almost half again as many students as we enroll. Psychology is an important major and it is an expanding field. To properly serve our community, we need to offer more space for students to enter.

Our department has been very conservative in our course offerings. It has only offered those courses that were essential to the major, and those courses for which there has been a high demand. As the field of psychology advances, however, it becomes necessary to offer new curriculum. New courses that we need include: Brain Physiology, Human Sexuality, and Forensic Psychology.

Our department has a high WSCH/FTE productivity ratio ( 1.62 times higher than the college average), and a high percentage of our TLUs ( 38.8 for Fall 1989 and 43.75 for Fall 1988) is being taught by hourly. For the future stability of the department and its offerings, we need an additional full-time certificated position.

If a new position becomes a reality, he/she should be well-rounded and able to teach: Research Statistics, Physiological Psychology, Introduction to Psychology, and Developmental Psychology.

The addition of a new full-time faculty member will enable us to expand our course offerings, develop new courses that are needed by students, and provide the necessary time needed to advise students. Psychology is the third most popular major at the college. Two full-time instructors have been inadequate to meet this demand. An additional faculty will enable the staff to develop new instructional technology. Operating without the third full-time faculty has limited the department's capacity to respond to the advances in the field.

BT/mej
October 1989


GRADE DISTRIBUTION SMOMary -- Psychology Department


SANTA BARBARA CITY COLLEGE
PSYCHOLOGY DEPARTMENT
TOTAL GRADE DISTRIBUTION

19-Jul-89 09:38 AM

| SEMESTER <br> \& YEAR <br> ************** |  | *** | A ****** | B <br> ****** | C ****** | $\begin{gathered} \text { D } \\ \star * * * * \end{gathered}$ | F <br> ****** | I * * t t t $t$ | CR <br> ****** | NC <br> ****** | $\underset{\text { W***** }}{\text { W }}$ | TOTAL <br> ENROLLMENT <br> ************* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SPRING | 89 | N | 137 | 215 | 172 | 60 | 30 | 7 | 2 | 0 | 115 | 738 |
|  |  | $\%$ | 18.6 | 29.1 | 23.3 | 8.1 | 4.1 | 0.9 | 0.3 | 0.0 | 15.6 | , |
| FALL | 88 | N | 142 | 225 | 222 | 53 | 43 | 12 | 1 | 0 | 118 | 816 |
|  |  | \% | 17.4 | 27.6 | 27.2 | 6.5 | 5.3 | 1.5 | 0.1 | 0.0 | 14.5 |  |
| SPRING | 88 | N | 98 | 150 | 143 | 55 | 33 | 10 | 0 | 0 | 147 | 636 |
|  |  | $\%$ | 15.4 | 23.6 | 22.5 | 8.6 | 5.2 | 1.6 | 0.0 | 0.0 | 23.1 |  |
| FALL | 87 | N | 110 | 155 | 201 | 54 | 39 | 11 | 0 | 0 | 139 | 709 |
|  |  | $\%$ | 15.5 | 21.9 | 28.3 | 7.6 | 5.5 | 1.6 | 0.0 | 0.0 | 19.6 |  |
| SPRING | 87 | N | 94 | 153 | 139 | 75 | 27 | 9 | 8 | 1 | 127 | 633 |
|  |  | $\%$ | 14.8 | 24.2 | 22.0 | 11.8 | \& 4.3 | 1.4 | 1.3 | 0.2 | 20.1 |  |
| FALL | 86 | N | 97 | 181 | 203 | 60 | 34 | 11 | 0 | 0 | 109 | 695 |
|  |  | \% | 14.0 | 26.0 | 29.2 | 8.6 | 4.9 | 1.6 | 0.0 | 0.0 | 15.7 |  |
| SPRING | 86 | N | 88 | 163 | 132 | 35 | 25 | 5 | 5 | 0 | 110 | 563 |
|  |  | $\%$ | 15.6 | 29.0 | 23.4 | 6.2 | 4.4 | 0.9 | 0.9 | 0.0 | 19.5 |  |
| FALL | 85 | N | 66 | 158 | 189 | 53 | 42 | 4 | 1 | 0 | 84 | 597 |
|  |  | 8 | 11.1 | 26.5 | 31.7 | 8.9 | 7.0 | 0.7 | 0.2 | 0.0 | 14.1 |  |
| SPRING | 85 | N | 68 | 109 | 153 | 52 | 26 | 5 | 4 | 0 | 125 | 542 |
|  |  | $\%$ | 12.5 | 20.1 | 28.2 | 9.6 | 4.8 | 0.9 | 0.7 | 0.0 | 23.1 |  |
| FALC | 84 | N | 69 | 139 | 158 | 59 | 32 | 8 | 2 | 0 | 110 | 577 |
|  |  | $\%$ | 12.0 | 24.1 | 27.4 | 10.2 | 5.5 | 1.4 | 0.3 | 0.0 | 19.1 |  |

Dt: : OA. 23, 1189
TO: Dren fuh Fondhaden

Re: Ryut fo Nur Poition in privorh
(1) Reguat: $A$ Teapang cutactiod Fruen-Time pistim as an agbeerant for the SPBIN 6 1990 samatur, ugo my selvemet.
(2) Requat: Two Perneract Catactinal Fuib-Tine paition fint Philongh Dongutient hajoin Fall 1910.

The WSCH/FTE in Pbiburghfr then Comeneits cillege is 559 (FALL 1188). The WSC州FTE If Plibe ght caunes fusBCC mas 609 (FA12 1988) Thio if fon th Privicet'. Land 'strus.


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SANTA BARBARA CITY COLLEGE
    PHILOSOPHY DEPARTMENT
    19-Jul-89
    09:34 AM
TOTAL GRADE DISTRIBUTION



GRADE DISTRIBUTION SUWMARY
*** headcount enrollment *** first census

\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{5}{|l|}{*** PROOUCTIVE GRNDES *** (Non- [D/F/NC/LTGrades) as \(\%\) of Enrollment} & total college proouctive \\
\hline AY & EV & & & & os \(x\) of total \\
\hline 迷 & & & & & college \\
\hline \(z\) of & & \(x\) of & & \(z\) of & enrlant \\
\hline Tot. & & Tot. & & Total & \\
\hline Day & N & Eve & \(N\) & Enrtunt & \% \\
\hline & & -... & -. & ---- & \\
\hline 60.0 & 87 & 53.0 & 398 & 58.6 & 65.6 \\
\hline 60.3 & 70 & 43.5 & 375 & 56.2 & 62.9 \\
\hline 76.8 & 63 & 48.5 & 462 & 69.6 & 62.9 \\
\hline 70.9 & 116 & 61.3 & 497 & 68.5 & 64.0 \\
\hline 62.6 & 80 & 45.5 & 410 & 58.3 & 65.3 \\
\hline 59.8 & 68 & 46.6 & 375 & 56.9 & 64.5 \\
\hline 64.5 & 63 & 47.7 & 306 & 60.1 & 63.5 \\
\hline 60.5 & 73 & 52.9 & 364 & 58.8 & 63.1 \\
\hline 63.8 & 74 & 54.0 & 307 & 61.2 & 64.9 \\
\hline
\end{tabular}

Philosophy Department



RE: Certificated Faculty Replacement for Phil Olsen Department of Earth and Planetary Sciences

The recent unexpected retirement of Phil Olsen in June, 1989, has left the Department of Earth and Planetary Sciences with an urgent need to fill the faculty position he vacated. Even without Phil's retirement, the department has had an overload of 15 to 17 TLUs per semester for the past five years. During the past six semesters, the department, which had four permanent faculty, averaged 5.50 FTEs per year. This figure excludes the New Zealand Semester Abroad program which is scheduled to be taught every other year.

The following factors support our request:
1. This semester, fall, 1989, illustrates the difficulty of coordinating a department's program with \(60 \%\) hourly or temporary contract positions. The 5.5 FTEs are split as follows:
a. 2 Permanent faculty positions
b. 1 Temporary faculty for Phil Olsen's position
c. 1 Temporary faculty for New Zealand
d. 1.5 Hourly faculty position

Of the 76.50 TLUs for our department this fall, 49.50 TLUs are being taught by hourly or temporary contract positions. During the spring semester, we expect that 32.5 TLUs will be taught by hourly or temporary contract positions. This figures to be approximately \(40 \%\) of the department's TLUs which will be taught by hourly or temporary contract. If Phil Olsen's position is not replaced, our department can expect that \(40 \%\) to \(60 \%\) of the faculty will be hourly instructors in the forthcoming years.
2. In recent years, our department has reorganized internally to accommodate changing enrollment patterns and the philosophy of the community college. We have placed more stress on basic Earth Science courses aimed at meeting the science requirement while preserving the quality of our second-year program in geology. We have several classes with 80 plus students per class.

With three tenured department faculty members teaching \(60 \%\) of the department's load, an alarming number of essential classes would be taught hourly each semester. The constant recycling of hourly instructors would be an administrative nightmare but would be a greater concern to the coherency of our programs. Some of the large WSCH classes would be taught by different instructors each semester, impairing the effectiveness and continuity of the classes.
3. During the past six semesters, the WSCHs have averaged around 4,300 per semester. In fall, 1987, with the New Zealand Semester Abroad program, the WSCHs shot up to 7,600 . We will expect an even greater number of WSCHs this fall as again the department is participating in the New Zealand program.

During this time, the WSCH/FTEs for the department have averaged 7.75 compared with an approximate WSCH/FTE for the college at 475. The department's WSCH/FTE is well above the college's WSCH/FTE and is the highest for any science department.

Furthermore, the President's Load Report for Spring, 1988, shows the average WSCH/FTE for earth science departments in California Community Colleges is at 555. The comparable SBCC figure given was 744. Once again, the figure for our department is well above the average for the state. We have consistently maintained a high WSCH/FTE for a number of years.
4. Figures delineating nonproductive grades and attrition rates show that our department is below the total college nonproductive grades and attrition rates. Our night nonproductive grades have fluctuated with occasional semesters slightly above the college average during the past six semesters. Typical day nonproductive grades are \(23 \%\) while evenings have been \(31 \%\). The attrition rate for the department's day classes have averaged \(17 \%\) while the evening classes have averaged \(25 \%\).

The department's goals and objectives like those of the college require a strong commitment by faculty members to excellence in teaching and to keep a strong program rich in quality. A permanent faculty position would continue this continuity whereas a string of temporary or hourly positions would unravel and undermine the consistency of quality and excellence. Our department needs and requests a permanent faculty position as soon as possible.

grade distribution summary
*** heAdcount Enrollment *** first census



Earth Science Department
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multicolumn{6}{|r|}{\begin{tabular}{l}
*** non-Proouctive grades *** \\
(D/F/NC/W Grades On(y) as \% of Enrollment
\end{tabular}} & total coilege NON-PRCD. \\
\hline & day & EV & & & & as \% of total \\
\hline & **** & & *** & **** & *** & college \\
\hline & \[
\begin{aligned}
& \% \text { of } \\
& \text { Tot. }
\end{aligned}
\] & & \[
\begin{aligned}
& x \text { of } \\
& \text { Tot. }
\end{aligned}
\] & & \[
\begin{aligned}
& x \text { of } \\
& \text { Total }
\end{aligned}
\] & ENRLMNT \\
\hline \(N\) & Day & \(N\) & Eve & \(N\) & Enrlmet & \% \\
\hline 212 & \(23.2{ }^{-1}\) & & \(36.9{ }^{-1}\) & 350 & 27.2 & 34.4 \\
\hline 240 & 27.6 & 95 & 30.7 & 335 & 26.1 & 35.7 \\
\hline 260 & 27.6 & 113 & 31.1 & 373 & 28.6 & 37.1 \\
\hline 245 & 22.9 & 97 & 36.2 & 342 & 25.6 & 36.0 \\
\hline 199 & 22.3 & 88 & 32.1 & 287 & 24.6 & 34.7 \\
\hline 171 & 21.9 & 74 & 31.5 & 245 & 24.1 & 35.5 \\
\hline 243 & 27.7 & 116 & 34.4 & 359 & 29.6 & 36.5 \\
\hline 199 & 25.2 & 70 & 33.5 & 269 & 26.9 & 36.9 \\
\hline 176 & 24.3 & 92 & 33.8 & 268 & 26.9 & 35.1 \\
\hline 157 & 27.2 & 91 & 33.5 & 248 & 29.2 & 34.0 \\
\hline
\end{tabular}

19-Jul-69

TOTAL GRADEE DISTRIEUTIOIN

TOTAI
ENROLLPNENT
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \& YEAR & & & A & 5 & C & D & E & I & CR & 1NC & W & EMROLIPSENT \\
\hline ******* & ******** & *** & ****** & ** \(- \pm * *\) & **** ** & . ****** & ** & ****** & ****** & ****** & ****** & ******̇̇***** \\
\hline SPRING & 89 & N & 391 & 305 & 225 & 41 & 30 & 1 & 14 & 3 & 276 & 1286 \\
\hline & & \% & 30.4 & 23.7 & 17.5 & 3.2 & 2.3 & 0.1 & 1.1 & 0.2 & 21.5 & \\
\hline FALL & 88 & N & 329 & 342 & 268 & 48 & 57 & 4 & 6 & 2 & 228 & 1284 \\
\hline & & \% & 25.6 & 26.6 & 20.9 & 3.7 & S. 4 & 0.3 & 0.5 & 0.2 & 17.8 & \\
\hline SPRING & 88 & N & 374 & 338 & 204 & 26 & 64 & 2 & 13 & 0 & 283 & 1304 \\
\hline & & \% & 28.7 & 25.9 & 15.6 & 2.0 & 4.9 & 0.2 & 1.0 & 0.0 & 21.7 & \\
\hline FALL & 87 & N & 386 & 335 & 256 & 36 & 78 & 7 & 11 & 0 & 228 & 2337 \\
\hline & & \% & 28.9 & 25.1 & 19.1 & 2.7 & 5.8 & 0.5 & 0.8 & 0.0 & 17.1 & \\
\hline SPRING & 87 & N & 427 & 262 & 178 & 33 & 41 & 3 & 9 & 0 & 213 & 1166 \\
\hline & & \% & 36.6 & 22.5 & 15.3 & 2.8 & 3.5 & 0.3 & 0.8 & 0.0 & 12.3 & \\
\hline FALL & 86 & N & 323 & 268 & 167 & 24 & 48 & 2 & 11 & 0 & 173 & 1016 \\
\hline & & \% & 31.8 & 26.4 & 16.4 & 2.4 & 4.7 & 0.2 & 1. 1 & 0.0 & -7.0 & \\
\hline SPRING & 86 & N & 404 & 264 & 165 & 23 & 57 & 2 & 20 & 2 & 277 & 1224 \\
\hline & & \(\%\) & 33.3 & 21.7 & 13.6 & 1.9 & 4.7 & 0.2 & 1.6 & 0.2 & 22.8 & \\
\hline FALL & 85 & N & 327 & 228 & 159 & 27. & 52 & 1 & 15 & 2 & 188 & 999 \\
\hline & & \% & 32.7 & 22.8 & 15.9 & 2.7. & 5.2 & 0.1 & 1.5 & 0.2 & 18.8 & \\
\hline SPRING & 85 & N & 348 & 226 & 239 & 19 & 36 & 3 & 13 & 1. & 212 & 997 \\
\hline & & \% & 34.9 & 22.7 & 13.9 & 1.9 9 & 3.6 & 0.3 & 1.3 & 0.1 & 21.3 & \\
\hline FALL & 84 & N & 247 & 214 & 132 & 27 & 38 & 4 & 4 & 1 & 182 & 849 \\
\hline & & \% & 29.1 & 25.2 & 15.5 & 3.2 & 4.5 & 0.5 & 0.5 & 0.1 & 21.4 & \\
\hline
\end{tabular}

FROM: Department of Electronic/Computer Technologies

\section*{SUBJ: Certificated Personnel Requests}

The Electronic/Computer Technology Department requests that two (2) full-time contract persons be added to the certificated faculty of the department. Over the past eight semesters the department has scheduled an average offering of classes totaling over 70 TLUs. Of this total, the hourly instructors have been scheduled for an average of 40 TLUs. Thus, approximately \(57 \%\) of the departments offerings were to be taught by hourly instructors.

Although the department has been quite pleased with the high quality and extremely low turnover of our hourly instructors, such a large percentage does create problems. As should be obvious, two full-time people cannot adequately perform all the functions within the department when they are actually taking on the duties of over four people. Just attendance at committee meetings becomes a burden when you wish your department represented on the more significant committees. Add to this marketing your program, maintaining contact with local industries and schools, keeping abreast of articultion agreements with four-year institutions, etc., etc., and you have your small two-person departments over loaded.

The following addresses the "primary factors" as described in the memorandum of September 20, 1989.
1) The number and percent of total departmental TlUe and WSCH taught bu hourly instructors: (The numbers were supplied by the College Research Dept.)

SPRIN6 89
Departmental TLUs
\[
\begin{array}{ll}
\text { Departmental TLUs } & =64.65 \\
\text { Contract TLUs } & =25.65(39.68 \%) \\
\text { Hourly TLUs } & =39.00(60.32 \%) \\
& \\
\text { Departmental WSCH } & =1850.00 \\
\text { Contract. WSCH } & =677.00(36.59 \%) \\
\text { Hourly WSCH } & =1173.00(63.41 \%) \\
\text { Dept. WSCH/FTE } & =429.23 \text { (college average }=487.36)
\end{array}
\]
\[
\text { Contract TLUs } \quad=25.65 \text { (39.68\%) }
\]
\[
\text { Hourly TLUs } \quad=39.00(60.32 \%)
\]
\[
\text { Departmental WSCH }=1850.00
\]
\[
\text { Contract.WSCH }=677.00(36.59 \%)
\]
\[
\text { Hourly WSCH } \quad=1173.00(63.41 \%)
\]
\[
\text { Contract WSCH/FTE }=395.91
\]
\[
\text { Hourly WSCH/FTE } \quad=451.15
\]
2) Evidence provided byithe department that not filling the position would threaten the viability and integrity of the academic program.

To answer this statement directly would call for conjecture on our part. However, the department has had direct, first hand experience with the effects of a reduction in full-time contract
faculty. During the 87-88 academic year one of the defartmental full-time faculty was on maternity leave. The following is a record of the departmental WSCH covering this period:

SPRIN6 '89 1858
FALL '88 1711
SPRIN6 '88 1503.86
FALL '87 1587
SPRING '87 1774.57
From this data we see a negative effect on enrollment during the period when \(72 \%\) or more of the TLUs were being taught by hourly instructors. We are confident that an increase in the percent of TLUs being taught by full-time contract faculty will result in a positive affect on enrollments.

In support of this we have seen an increase in evening enrollment when the class is taught by one of the full-time faculty. Evening students have expressed a desire to have more of the night classes taught by the "regular" faculty; it makes them feel more a part of the college.

Department wSCH/EIE as compared to like disciplines at other colleges:

The "Presidents Load Report" shows the Electronic/Computer Technology Department to be the only department within the Division of Technologies to have a WSCH/FTE that exceeds the state average for similar programs. College wide, the Electronic/Computer Technology Department is among only 18 of 41 departments that exceeded the state average for WSCH/FTE in the Spring of 1989.

Department Bon-Productive Grade Rate:
Over the past ten semesters the departmental non-productive grades as a percent of total enrollment averaged \(34.32 \%\) as compared to the college average over the same period of \(35.59 \%\). Thus, although the departmental average is greater than \(29 \%\) it is less than the college average. Over \(65 \%\) of the departmental non-productive grades are accounted for by "W"s. There are a number of reasons for a relatively large withdrawal number:
1. Our courses are not required courses.
2. The beginning course, ECT 10, which usually has a large initial enrollment, is an exploratory course and many students come to the conclusion that electronics is not for them.
3. Many students are seeking employment and often obtain full time jobs in electronics and drop out of classes at least temporarily.
4. Most of our students are employed in excess of 20 hours per week and any change in their employment (shift change, change of days) usually results in withdrawal from one or more classes.

It is anticipated that full-time contract faculty will be more available to the students (both day and evening) and thus be able
to exert more influence upon students especially towards staying in the program. Contact with "regular" faculty will provide more of a sense of belonging for part-time students which make up a large percentage of our students.

WSCH/EIE Compared to College Auecage
The department's WSCHPFTE was \(92 \%\) of the College average for the Spring '89 semester.
6) Fourth to eleuenth week attcition cates

These figures were not provided in time to be included in this report.

Since 1962 the Electronic/Computer Technology Department has been a two person department. During this time we have increased the number of different courses offered to meet the changing demands of the field. We have increased the number of students being served by the department and we have increased the number of laboratory facilities from 1 to 3. These increases have been accomplished by adding hourly instructors. It is now time to bring the department staffing inline by converting hourly FTE to contract FTE.

MR/10/23/89
cc Diana Sloane
1. Age
(1) \(18-19\) or younger
(2) \(20-22\)
(3) \(23-27\)
(4) \(28-39\)
(5) \(40-55\)
(6) Over 55
2. Sex
(1) Male
(2) Female
3. Predominant Ethnic Background
(1) Alaskian/Native Indian
(2) Asian
(3) Black
(4) White
(5) Hispanic
(6) Filipino
(7) Pacific Islander
(8) Other
4. During the time college is in session, about how many hours a week do you usually spend working on a job for pay?
(1) None, I don't have a job
(2) \(1-10\) hours
(3) \(11-20\) hours
(4) \(21-30\) hours
(5) \(31-40\) hours
(6) More than 40 hours
5. If you have a job, how does it affect your college work?
(1) I don't have a job
(2) My job does not interfere with my school work
(3) My job takes some time from school work
(4) My job takes a lot of time from school work
6. If you have family responsibilities, how does this affect your college work?
(1) I don't have family responsibilities
(2) Those responsibilities do not interfere with my school work
(3) Those responsibilities take some time from school
(4) Those responsibilities take a lot of time from school
7. How may units are you taking THIS term?
(1) 1-3
(2) 4-6
(3) 7-9
(4) \(10-12\)
(5) 13-15
(6) More than 15
8. Including the units you are now taking, what is the total number of course credits you have taken at this college?
(1) 1-3 credits
(2) 4-6 credits
(3) 7-11 credits
(4) 12-15 credits
(5) 16-30 credits
(6) \(31-45\) credits
(7) 46 or more credits
9. When do the classes you are now taking meet?
(1) Day only
(2) Evening only
(3) Some day and some evening
10. What is your grade point average at SBCC ? \((4.0=\mathrm{A}\); \(3.0=B ; 2.0=C\) )
(1) \(4.0-3.5\)
(2) \(3.5-3.0\)
(3) \(2.9-2.5\)
(4) \(2.4-2.0\)
(5) Below 2.0
(6) No grades. This is my first semester at SBCC.
11. About how many hours a week do you usually spend studying or preparing for your classes?
(1) 1 to 3 hours
(2) 4 to 10 hours
(3) 11 to 15 hours
(4) 16 to 20 hours
(5) More than 20 hours
12. A bout how many hours a week do you usually spend on the college campus, not counting time atiending classes?
(1) None
(2) 1 to 2 hours
(3) 3 to 6 hours
(4) 7 to 12 hours
(5) More than 12 hours
13. What is your EDUCATIONAL GOAL?
(1) Recreational/personal enrichment
(2) AA/AS degree
(3) SBCC degree and transfer
(4) Transfer without SBCC degree
(5) High school diploma
(6) Certificate of completion (Voc/Tech)
(7) Voc/Tech skills, no certificate
14. What is the most important reason you are altending THIS COLLEGE at this time? (Mark ONI,Y ONE answer.)
(1) To prepare for transfer to a four-year college or university.
(2) To gain skills necessary to enter a new job or occupation.
(3) To gain skills necessary to retain, remain current, or advance in a current job or occupation.
(4) To satisfy a personal interest (cultural, social).
(5) To improve my English, reading, or math skills.

\section*{COLLEGE COURSES}

0 DIRECTIONS: Please indicate whether you have taken (or are now taking) any college courses in each of the following general education areas.

None Orne More than 1
15. Sciences (Such as astronomy, biology, physics, chemistry, geology)
16. Social Sciences (such as psychology, political science, sociology, economics, ethnic studies, etc.)
17. Fine Arts (such as music, theater, dance)
18. College Math (not remedial \(\bigcirc\) math)
19. English Composition (not reme- \(\bigcirc\) dial English)
20. Humanities (such as history, literature, philosophy, etc.)
21. Foreign Languages
22. Speech, Communications
23. Computer Science


DIRECTIONS: Answer each of the following questions.
\begin{tabular}{lcc} 
24. Are you working for an A.A. & Yes & No \\
or A.S. degree? & \(\bigcirc\) & O
\end{tabular}
25. Are you working for a diploma or certificate?
26. Do you plan to transfer to a four year college or university?
27. Are you currently enrolled in an occupational/vocational program?

㕵 DIRECTIONS: In your experience at this college, about how often have you done each of the follozving? Indicate your responses by filling in one of the circles to the right of each activity.

\section*{COURSE ACTIVITIES}
28. Participated in class discussions.
29. Worked on a paper or project where you tried to combine ideas from different sources of information.
30. Summarized major points and information from readings or notes.
31. Tried to explain the material to another student.
32. Didadditional readings on topics that were introduced and discussed in class.
33. Asked questions about points made in class discussions or readings.
34. Studied course materials with other students in your classes.
35. Applied principles and concepts learned in class to understand other problem or situations.
36. Compared and contrasted different points of view presented in a course.
37. Considered the accuracy and credibility of information from different sources.

\section*{LIBRARY ACTIVITIES}
38. Used the library as a quiet place to read or study material you brought with you.
39. Read newspapers, magazines, or journals located in the library.
40. Checked out books to read at home.
41. Used the card catalogue or computer to find materials the library had onl a topic.
42. Prepared a bibliography or set of references for a term paper or report.
43. Asked the librarian for help in finding materials on some topic.
44. Found some interesting material to read just by browsing in the library.

\(\bigcirc \bigcirc \bigcirc \bigcirc\)
\(\bigcirc \bigcirc \bigcirc \bigcirc\)

\(\bigcirc \bigcirc \bigcirc \bigcirc\)

\section*{FACULTY}
45. Asked an instructor for information about grades, make-up work, assignments, etc.
46. Talked briefly with an instructor after class about course content.
47. Made an appointment to meet with an instructor in his/her office.
48. Discussed ideas for a term paper or other class project with an instructor.
49. Discussed comments an instructor made on a test or paper you wrote.
50. Talked informally with an instructor about current events, campus activities, or other common interests.
51. Discussed your school performance, difficulties, or personal problems with an instructor.

\section*{STUDENT ACQUAINTANCES}
52. Had serious discussions with students who were much older or much younger than you.
53. Had serious discussions with students whose ethnic or cultural background was different from yours.
54. Had serious discussions with students whose philosophy of life or personal values were very different from yours.
55. Had serious discussions with students whose political opinion were very different from yours.
56. Had serious discussions with students whose religious beliefs were very different from yours.
57. Had serious discussions with students from a country different from yours.

\(\bigcirc \bigcirc \bigcirc \bigcirc\)


四 DIRECTIONS: In your experience at this college, about low often have you done each of the following? Indicate your responses by filling in one of the circles to the right of each activity.

\section*{ART, MUSIC, THEATER ACTIVITIES}
58. Talked about art (painting, sculpture, architecture, artists, etc.) with other students at the college.
59. Talked about music (classical, popular, musicians, etc.) with other students at the college.
60. Talked about theater (plays, musicals, dance, etc.) with other students at the college.
61. Attended an art exhibit on the campus.
62. Attended a concert or other musical event at the college.
63. Attended a play, dance concert, or other theater performance at the college.

\section*{WRITING ACTIVITIES}
64. Used a dictionary to look up the proper meaning, definition, and/or spelling of words.
65. Prepared an outline to organize the sequence of ideas and points in a paper you were writing.
66. Thought about grammar, sentence structure, paragraph and word choice as you were writing.
67. Wrote a rough draft of a paper or essay and revised it before handing it in.
68. Used a computer (word processor) to write or type a paper.
69. Asked other people to read something you wrote to see if it was clear to them.
70. Spent at least 5 hours or more writing a paper.
71. Asked an instructor for advice and help to improve your writing.
72. Talked with an instructor who had criticized a paper you had written.

73. Memorized formulas, technical terms.
74. Practiced to improve your skills in using laboratory equipment.
75. Showed a classmate how to use a piece of scientific equipment.
76. Attempted to explain an experimental procedure to a classmate.
77. Tested your understanding or some scientific principle by seeing if you could explain it to another student.
78. Completed an experiment/project using scientific methods.
79. Talked about social and ethical issues related to science and technology such as energy, pollution, chemicals, genetics, etc.
80. Used information you learned in a science class to understand some aspect of the world around you.
81. Tried to explain to someone the scientific basis for environmental concerns about pollution, recycling, alternative forms of energy, etc.

\section*{CLUBS AND ORGANIZATIONS}
82. Looked in the Channels for notices about campus events and student organizations.
83. Read or asked about a student club, organization or student government.
84. Attended a meeting of a student club or organization.
 following? Indicate your responses by filling in one of the circles to the right of each activity.

\section*{COLLEGE ACTIVITIES}

\section*{COLLEGE}

SATISFACTION

\section*{COUNSELING AND CAREER PLANNING}
85. Talked with a counselor/advisor about courses to take, requirements, education plans.
86. Discussed your vocational interests, abilities, and ambitions with a counselor/advisor.
87. Read information about a 4-year college or university that you were interested in attending.
88. Read materials about career opportunities.
89. Made an appointment with a counselor or an advisor to discuss your plans for transferring to a 4 -year college or university.
90. Identified courses needed to meet the general education requirements of 4-year college or university you are interested in attending.
91. Talked with a counselor/advisor about personal matters related to your college performance.

\section*{LEARNING AND STUDY SKILLS}

How much instruction have you received at the college (from a teacher, counselor, self-instructional materials such as videotapes, etc.) in each of the following learning and study skills areas? Nome Some A lot
\(\begin{array}{llll}\text { 92. Notetaking skills } & \bigcirc & \bigcirc & \bigcirc \\ \text { 93. Listening skills } & \bigcirc & \bigcirc & \bigcirc \\ \text { 94. Speaking skills } & \bigcirc & \bigcirc & \bigcirc \\ \text { 95. Writing skills } & \bigcirc & \bigcirc & \bigcirc \\ \text { 96. Reading skills } & \bigcirc & \bigcirc & \bigcirc \\ \text { 97. Test taking skills } & \bigcirc & \bigcirc & \bigcirc\end{array}\)
\begin{tabular}{cc} 
Yes & No \\
\(\bigcirc\) & \(\bigcirc\)
\end{tabular}
100. If you could start over again would you go to Santa Barbara City College?
(1) yes
(2) maybe
(3) no
101. How many of the students you know are friendly and supportive of one another?
\begin{tabular}{ll} 
(1) all \\
(2) & most \\
(3) & some \\
(4) & few or none
\end{tabular}
102. How many of your instructors at SBCC do you feel are approachable, helpful, and supportive?
(1) all
(2) most
(3)
(4) fome
few or none
103. How many of your courses at SBCC would you describe as challenging, stimulating, and worthwhile?
(1) all
(2) most
(3) some
(4) few or none
104. How many of the college's counselors, advisors, and staff you have had contact with would you describes as helpful, considerate, knowledgeabje?
(1) all
(2) most
(3) some
(4) few or none
105. Do you feel that this college is a stimulating and often exciting place to be?
(1) most of the time
(2) some of the time
(3) seldom
106. Are there places on the campus for you to meet and study with other students?
(1) yes, ample places
(2) yes, a few places
(3) no

唱 DIRECTIONS: In thinking over your experience in this college up to now, to zohat extent do you think you have gained or made progress in each of the following areas? (Please make one response for each item.)

\section*{I have gained or made progress in:}
107. Acquiring knowledge and skills applicable to a specific job or type of work.
108. Gaining information about career opportunities.
109. Becoming acquainted with different fields of knowledge.
110. Developing an understanding and enjoyment of art, music, and theater.
111. Developing an understanding and enjoyment of literature (novels, stories, essays, poetry, etc.)
112. Writing clearly and effectively.
113. Presenting ideas and information effectively in speaking to others.
114. Acquiring the ability to use computers.
115. Becoming aware of different philosophies, cultures, and ways of life.
116. Becoming clearer about your own values and ethical standards.
117. Understanding yourself - your abilities and interests.
118. Understanding mathematical concepts such as probabilities, proportions, etc.
119. Understanding the role of science and technology in society.
120. Putting ideas together to see relationships, similarities, and differences between ideas.
121. Developing the ability to learn on your own, pursue ideas, and find information you need.
122. Developing the ability to speak and understand another language.
123. Interpreting information in graphs and charts you see in newspapers, textbooks, and on TV.
124. Developing an interest in political and economic events.
125. Seeing the importance of history for understanding the present as well as the past.
126. Learning more about other parts of the world and other people (Asia, Africa, South America, etc.)
127. Understanding other people and the ability to get along with different kinds of people.
128. Developing career and personal goals.

\section*{Thank you for completing this survey. Please return it to your instructor.}```

